

MEASURE A

Essential Health Care Services Tax Ordinance

OVERSIGHT COMMITTEE
4TH REPORT
TO THE ALAMEDA COUNTY
BOARD OF SUPERVISORS
AND THE PUBLIC

REVIEW OF EXPENDITURES IN

Fiscal Year (FY) 2008/2009

July 1, 2008 – June 30, 2009

&

Fiscal Year (FY) 2009/2010

July 1, 2009 – June 30, 2010

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MEASURE A OVERSIGHT COMMITTEE MEMBERS

COMMITTEE MEMBER	REPRESENTING/NOMINATED BY
Barbara Spaulding Anglin	Central Labor Council
Ken Ballard, Pharm D.	League of Women Voters (<i>resigned in November 2010</i>)
Suzanne Barba	League of Women Voters
John Becker	City Manager's Association
LeRoy Blea	City of Berkeley
Arthur Chen	Alameda Contra Costa Medical Association
Louis Chicoine	Supervisorial District 1
Gloria Crowell	Alameda County Public Health Commission (<i>resigned in December 2010</i>)
Kay Eisenhower	Supervisorial District 4
Arthur Geen	Alameda County Taxpayers Association
Deborah Pitts-Cameron	Hospital Council of Northern California
Beth Pollard	City Manager's Association
Stephen Post	Alameda County Mental Health Board (<i>resigned in July 2010</i>)
Don Sheppard	Supervisorial District 2 (<i>term ended in December 2010</i>)
Mee Ling Tung	Supervisorial District 3

EXECUTIVE SUMMARY

ONE OF THE PROVISIONS of Measure A required the establishment of a Citizen Oversight Committee. The role of the Committee is to annually review Measure A expenditures for each fiscal year and report to the Board on the conformity of such expenditures to the purposes set forth in the Measure.

The Measure states: “The citizen oversight committee shall annually review the expenditure of the essential health care services tax fund for the prior year and shall report to the Board of Supervisors on the conformity of such expenditures.”

This report is based on a number of sources:

- self-reported information provided by recipients of Measure A funds
- a presentation by the Alameda County Medical Center (Medical Center)
- the County Health Care Services Agency, which monitors the contracts with recipients of Measure A funds—including negotiating scope of work and payment schedule, developing actual contracts, preparing letters to the Alameda County Board of Supervisors (Board) for approval, authorizing payments, and tracking expenditures.

Measure A, the Essential Health Care Services Initiative, was passed by 71% of Alameda County voters in March 2004. It authorized the County of Alameda to raise its sales tax by one-half cent in order to provide additional financial support for emergency medical, hospital inpatient, outpatient, public health, mental health, and substance abuse services to indigent, low-income, and uninsured adults, children, families, seniors, and other residents of Alameda County. These services faced sharply increasing costs with inadequate resources to meet the needs of County residents. Measure A funds substantially eased the countywide crisis in health care; however, the economic downturn experienced during the period covered in this report has threatened some of the gains achieved.

The initiative generated \$101,261,219 in FY 08/09 and \$94,117,187 in FY 09/10. The Medical Center received 75% of these funds, and the Board distributed the remainder of the funds to other health care providers, including:

- initiatives funded by the Alameda County Public Health Department and Behavioral Health Care Services
- emergency room physicians
- primary care clinics
- Children’s and St. Rose Hospitals
- school-based health centers.

In addition to helping the Medical Center stabilize its budget and expand its health care services, Measure A has helped enable serious long-term planning to meet future health care needs for County residents. For example, the Public Health Department has used Measure A funds to examine and address health inequities within the client population and to develop a strategic plan. These initiatives will continue to bear fruit over time.

MAJOR CONCLUSION

The Oversight Committee found that the Medical Center and the other recipients of sales tax revenue spent the funds in compliance with the strictures of Measure A. In addition, the Committee found that in both FY 08/09 and FY 09/10 Measure A enabled expansions in services and facilities, which reflects the stated primary goal of the Measure.

HIGHLIGHTS

Measure A revenues are critical to maintain access to medical services by indigent, uninsured, and low-income residents of Alameda County, who depend on the County's health care safety net. According to state data, 11.5% of County residents, about 171,000 people, are uninsured. To help address this large need, recent and ongoing federal health care reform could potentially provide the County with more options for providing services to the Measure A population.

During the years under review, the sales tax revenue received through Measure A enabled the following positive developments in the delivery of health care services:

- Despite the down economy and decrease in sales tax revenue, Measure A enabled a large number of providers to continue existing programs and maintain the service levels offered by these programs.
- Measure A funds increased access to health care services for organizations ranging from the Medical Center to school-based health centers. Wait times for services, whether in clinics, jails/Juvenile Justice Center, or outreach-based programs, decreased among most fund recipients.
- Several recipients, such as St. Rose Hospital, school-based health centers, and the Juvenile Justice Center Victims of Crime unit, used Measure A funds as leverage to draw down matching funds, both federal and foundation grants.
- Many organizations and departments, including the Public Health Department and the school-based health centers, used Measure A funds to increase health outreach and education efforts, with a focus on prevention. Measure A also allowed for the continuation and expansion of mental health services among many providers.
- The two-year review period saw the continued growth of collaboration among the County, the Medical Center, the Public Health Department, and community-based clinics. Measure A helped fund some of these collaborative efforts.
- Measure A gives the County flexibility to address unmet needs and unanticipated costs. Specifically, the \$1 million Board allocation gives the Supervisors the flexibility to respond to unanticipated needs in their districts.
- Each member of the Board of Supervisors recommended allocations for approval by the Board as a whole. In both FY 08/09 and 09/10, the budgeted allocation per district was \$209,090. Over the period of this report, there were 42 contracts for services for youth, children, seniors, and the general population from the allocations. During this period, the Committee noted an increased focus on healthy living, wellness, and prevention initiatives.
- The Committee noticed a general improvement in the quality and level of detail in recipient reporting compared to prior years.

CONCERNS

In developing this report, the Oversight Committee has identified several concerns regarding the state of health care funding during the years of Measure A implementation (2004-2010), including a decrease in the rate of growth in sales tax revenue, health care funding cuts, and an increase in the number of uninsured Alameda County residents. For the first time since the implementation of Measure A, sales tax receipts actually decreased year-to-year over the two years covered in this report. This translates to a decrease

in Measure A funding. Even with this decline, for the 25% of Measure A funding allocated by the Board of Supervisors, the Board maintained its funding allocation to its providers for both FY 08/09 and 09/10. However, the FY 10/11 budget/allocation generally include an across-the-board reduction of 25%. The Committee is concerned that continuing cuts in state and federal support for health care, combined with a decrease in Measure A sales tax revenue, will result in an increase in the health disparities across different communities that the Measure addresses.

At the same time, unemployment has been on the rise from FY 08/09 into FY 09/10, potentially increasing the number of indigent, uninsured, and low-income Alameda County residents who might seek Measure A-funded services.

Recent federal regulations and funding cuts will add to the County's health care burden. Measure A revenues help fill this gap, but as federal and state cuts continue, it will be harder for County medical services to meet the increased needs of low-income, uninsured, and indigent patients.

Outside of the area of health care funding, the Committee has an ongoing concern that the composition of the Committee does not reflect the diverse make-up of the population served by Measure A.

The Committee raised concerns regarding Measure A funding specifically, including the following:

Reporting and Review Concerns

- The County Counsel has stated that Committee's charge does not include reviewing the efficiency of programs funded by Measure A. The Committee expresses concern that this interpretation of the Measure A ordinance limits the Committee's ability to review program efficacy and cost-effectiveness.
- The Committee has not reviewed the Health Care Service Agency's process of controls and review of how the money is spent— via audit or other method. The Committee has therefore not reviewed any of the documentation the Health Care Services Agency has received to monitor their control of how the Measure A money has been spent. In response to this, the Committee is trying to address its process to do a better job soliciting the information it needs.
- The Committee's review was impacted by the varying level of detail provided in the reports, as well as varying levels of responsiveness to specific questions posed by the Committee to specific recipients. This makes it difficult for the Committee to determine whether money is being spent on the Measure A target population. As one example, many fund recipients provide services to seniors—however, the Committee is aware that many seniors do not qualify as low-income, uninsured, or indigent.

Medical Center

A significant portion (approximately 1/3) of Measure A revenues is used by the Medical Center to pay off debt and interest, primarily to the County. Much of this debt was incurred before Measure A was passed in 2004, and there was no mention in the ballot arguments or in the campaign itself that Measure A funds would be used in this way. For years the Medical Center has been involved in disputes about this debt and whether it was legitimately incurred—for example, critics argue that the County was not paying its fair share towards medical care for the indigent and uninsured.

Detoxification Center/Sobering Station

- As an overall concern, the stated program objectives are not measurable, making it difficult to evaluate the program for any progress.

- Because reporting for FY 08/09 and FY 09/10 used different metrics, it is hard for the Committee to determine if the programs have shown either maintenance of or improvement in services over the two-year reporting period.
- In FY 08/09, the Sobering Center as a standalone entity was found not to be cost-effective. A new blended approach to detoxification services was planned and implemented in FY 09/10. However, in FY 09/10, no progress report was provided on the Safe House-Sobering Center, and no figures were provided on actual costs encumbered.

Mental Health Costs for Juvenile Justice Center

As an overall concern, the stated program objectives are not measurable, making it difficult to evaluate the program for any progress.

Mental Health Costs for Glen Dyer Jail in Oakland

As an overall concern, the stated program objectives are not measurable, making it difficult to evaluate the program for any progress.

Bay Area Community Services

The funding received from Measure A was a one-time allocation to help Bay Area Community Services address a financial crisis and preserve services to a vulnerable population. Bay Area Community Services was not able to verify whether or not recipients of the Measure A-funded services were uninsured or underinsured. While the Oversight Committee understands that the recipients of these services were likely to be eligible, the Committee would prefer to have eligibility verified. The Committee is also concerned that this Measure A allocation may be a case of Measure A funding an activity in order to address a community-based organization's financial crisis. The intent of Measure A funding is to ensure the continuance or support the expansion of a specific program or activity itself.

Board of Supervisors Discretionary Allocations

- Some allocations are for direct services, while others are informational, preventive, or long-term focused and therefore more difficult to quantify. It would be helpful to the Committee's reporting ability if the Board of Supervisors would work with the Health Care Services Agency to establish a matrix on how the allocations meet the purpose of Measure A.
- There is no process for soliciting or screening individual Board allocations, which allows for creativity in exploring new approaches to delivering health care, but calls into question how providers that target those needs know to apply for the discretionary Measure A funds.
- The number of recipient contracts rose 30% between FY 08/09 and FY 09/10, from 18 to 24 contracts, which requires the use of additional Health Care Services Agency administrative time. When the allocation is a small amount and a small percentage of the program budget, it is less meaningful than when it is substantial enough in dollars or in percentage of the program budget to make a difference in whether services can be provided.

FOR MORE INFORMATION

The full report of the Oversight Committee and all supporting documents are available online at www.acgov.org/health/. For more information about Measure A expenditures or the Committee, please contact Jennifer Chan at (510) 618-2016 or Jennifer.Chan@acgov.org.

FUNDING ALLOCATION AND REVIEW PROCESS

The language of Measure A allocates funds as follows:

- The Alameda County Medical Center (Medical Center) receives a direct allocation of 75% of funds.
- The Alameda County Board of Supervisors (Board) allocates the remaining 25%.

On December 14, 2004, after initial passage of the Measure, the Board approved three-year funding allocations of its 25% share of Measure A funds in eight general categories:

- The Alameda County Public Health Department Prevention Initiative
- Emergency Room and On-Call Physician Compensation
- Alameda County Behavioral Health Care Services (Behavioral Health Care) Community-Based Organization Providers
- Alameda County Detoxification/Sober Station
- Community-Based Organization Primary Care Clinics
- Private Hospitals/Non-Public with Disproportionate Share Hospital (DSH) Designation (hospitals that serve a disproportionate number of Medi-Cal, uninsured, and indigent patients)
- School-Based Health Centers
- Health Insurance Expansion and Board of Supervisors Discretionary Allocation.

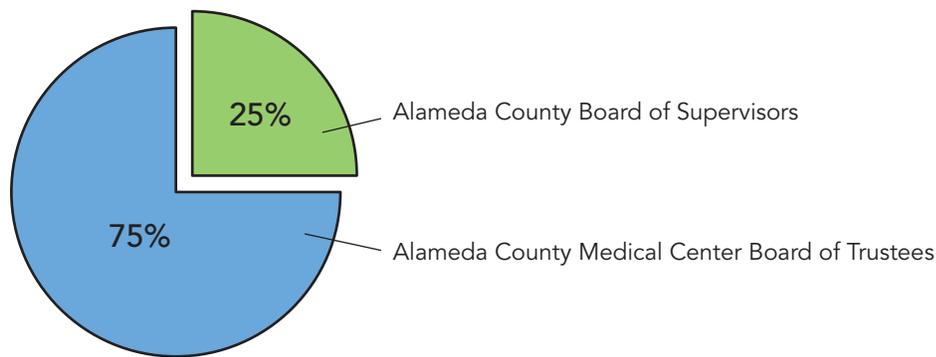
When these three-year funding allocations expired in June 2007, the Board agreed that maintaining most of the existing allocations would best sustain a level of care to the County's residents. The funding allocations in the eight categories generally remained the same and the Board approved another three-year allocation through June 2010.

As a tool for reviewing funding allocations, the Measure A Oversight Committee developed a reporting form, containing questions on specific uses of funds received, for all Measure A fund recipients to complete. The Committee revised the forms during this two-year period to solicit more specific information from fund recipients. While further refinements may be needed, the revision seems to have improved the quality of reports returned. The Committee also heard a presentation from the Medical Center. The Committee used the report forms returned by most Measure A fund recipients, along with the Medical Center presentation, to review all funding allocations. As in prior years, varying levels of detail provided in the reports, as well as varying levels of responsiveness to specific questions posed by the Committee to specific recipients, made it difficult for the Committee to evaluate the reports consistently and thoroughly. However, as noted, the revised form seems to have resulted in improved reporting from the providers.

HOW THE MONEY WAS SPENT

The Alameda County Medical Center (Medical Center) receives 75% of Measure A funds through a specific designation. The Medical Center Board of Trustees allocates these funds within the Medical Center. The Alameda County Board of Supervisors (Board) allocates the remaining 25% of Measure A funds. The Alameda County Health Care Services Agency manages these funds.

Figure 1
DISTRIBUTION OF MEASURE A FUNDS



FY 08/09

In FY 08/09, Measure A generated \$101,261,219 (not including interest earned). The funds were distributed as follows:

Alameda County Medical Center (ACMC) (75%)	\$75,951,290
Alameda County (non-ACMC) (25%)	\$25,309,929
TOTAL	<u>\$101,261,219</u>

In FY 08/09, the Alameda County budget totaled \$2,395,200,000. The Health Care Services Agency budget totaled \$551,824,000, or 23.04% of the total County budget. Measure A funds not specifically designated for the Medical Center accounted for 5.32% of the Health Care Services Agency budget.

FY 09/10

In FY 09/10, Measure A generated \$94,117,187 (not including interest earned). The funds were distributed as follows:

Alameda County Medical Center (ACMC) (75%)	\$70,587,890
Alameda County (non-ACMC) (25%)	\$23,529,297
TOTAL	\$94,117,187

In FY 09/10, the Alameda County budget totaled \$2,429,900,000. The Health Care Services Agency budget totaled \$591,562,000, or 24.35% of the total County budget. Measure A funds not specifically designated for the Medical Center accounted for 4.96% of the Health Care Services Agency budget.

The following sections provide more detail on the allocation and expenditure of Measure A funds.

REVIEW OF FY 08/09 AND FY 09/10 EXPENDITURES: 75% OF MEASURE A FUNDS ALLOCATED TO THE ALAMEDA COUNTY MEDICAL CENTER

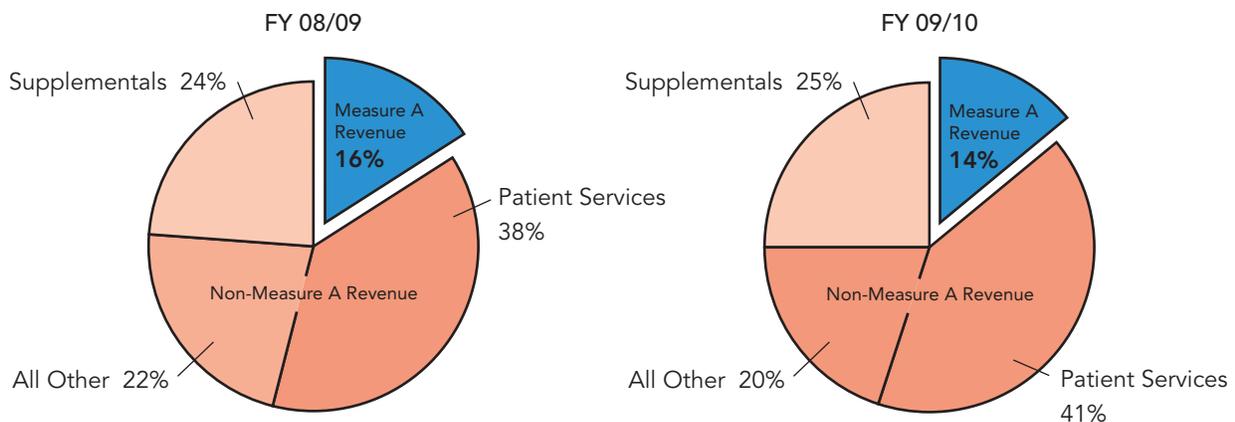
FY 08/09 allocation: \$75,951,290

Expended/encumbered: \$75,951,290

FY 09/10 allocation: \$70,587,890

Expended/encumbered: \$70,587,890

Figure 2
ALAMEDA COUNTY MEDICAL CENTER TOTAL ANNUAL REVENUE



AGENCY/PROGRAM BACKGROUND

The Alameda County Medical Center provides the majority of indigent, uncompensated, and charity care in Alameda County. Measure A revenue helps fill the funding gap left after Medi-Cal, Medicare, and other payer sources fail to satisfy the full cost of services provided to County residents. The Medical Center receives 75% of all Measure A revenue to support its network of three hospitals – Highland, Fairmont, and John George Psychiatric Pavilion – and its three satellite clinics: Eastmont Wellness, Winton Wellness, and Newark Health Center.

MEDICAL CENTER HIGHLIGHTS FOR FY 08/09 AND FY 09/10

- reduced clinic waiting times
- savings of over \$3 million in FY 09/10
- expanded service offerings through the Newark Health Center renovation and the newly established Fall Prevention Center
- improved ranking among both hospitals serving the uninsured and all Bay Area hospitals

MEASURE A FUNDING SUMMARY

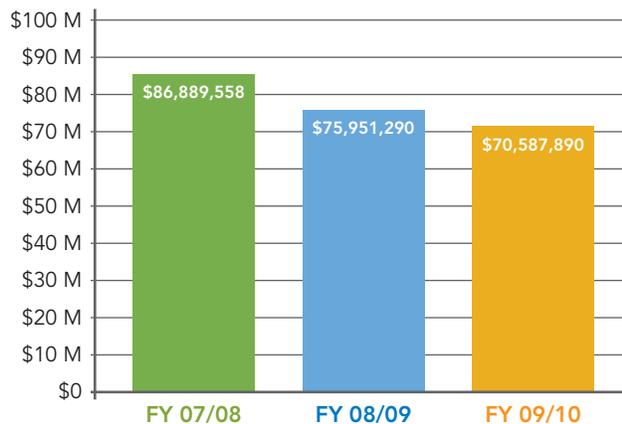
For the first time since the Medical Center began receiving Measure A funds, the total generated by the sales tax decreased rather than increased in successive budget years. In FY 08/09, Measure A funds supplied 15.8% of the Medical Center’s overall budget. In FY 09/10, this dropped to 14% of the overall budget. Fortunately, the Medical Center took in increased revenues elsewhere in the budget that helped offset the decrease in Measure A funds.

Unlike most community clinic and private hospital recipients, the Medical Center does not use Measure A money to fund specific programs. Instead, Measure A funding is critical to the Medical Center’s ability to serve as the safety net medical center for the County. Measure A funds provide the Medical Center with more flexibility in absorbing annual health care cost increases when other payer sources, such as Medi-Cal and Medicare, don’t pay the full cost of service.

Figure 3

MEASURE A REVENUE TREND

Budget figures show the decrease in Measure A funding to the Medical Center between FY 07/08 and FY 09/10



HIGHLIGHTS

During the two-year period covered in this report, the Medical Center reduced the wait times in its clinics. While the Medical Center experienced a drop in inpatient volume, the number of emergency room visits increased. The Skilled Nursing Facility at Fairmont is generally full, and John George is usually at full capacity. Outpatient visits in FY 09/10 increased by 1% over FY 08/09, while surgeries increased 3% in the second year. In FY 09/10, the Medical Center saved \$3.3 million from its expense budget.

With respect to its relationship with the community, the Medical Center increased public participation at John George; produced two editions of its community newsletter and mailed it to 20,000 households; moved up from #2 to #1 in the Bay Area for hospitals treating the uninsured; and moved up from #11 to #7 for all Bay Area hospitals. The Medical Center initiated a renovation project at Newark Health Center that will considerably expand services in southern Alameda County when it is completed in early 2011. It also started the Fall Prevention Center at the Highland campus in March 2010, a unique one-stop service for older adults identified in the Emergency Department or clinics as being at high risk for falls.

The Committee notes that reports returned by the Medical Center for FY 08/09 and FY 09/10 were greatly improved over earlier reports. Adding a human touch to its report, the Medical Center included several

Measure A Helps

ALAMEDA COUNTY MEDICAL CENTER

[At the Medical Center], our sons received care that has been markedly superior to any medical care they ever received at high-priced, private practices. For that matter, the care staff provided our sons is superior to any medical service we have ever received ourselves. [Medical Center staff] personify to us the pinnacle of medical professionalism. Moreover, they represent physicians whose commitment to their patients is inarguably their very first priority. There is a quality of caring and generosity unfailingly evident in the work of these people that is extraordinary.

— Patient letter to Alameda County Medical Center

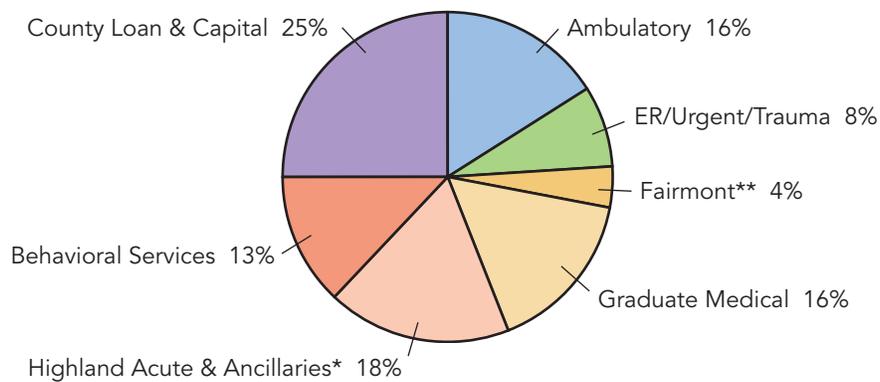
patient letters praising the care they and their relatives received, as well as singling out staff who were particularly helpful.

CONCERNS

A significant portion (approximately 1/3) of Measure A revenues is used by the Medical Center to pay off debt and interest, primarily to the County. Much of this debt was incurred before Measure A was passed in 2004, and there was no mention in the ballot arguments or in the campaign itself that Measure A funds would be used in this way. For years the Medical Center has been involved in disputes about this debt and whether it was legitimately incurred—for example, critics argue that the County was not paying its fair share towards medical care for the indigent and uninsured.

Figure 4

ALLOCATION OF MEDICAL CENTER MEASURE A FUNDS, BY % IN FY 09/10



* Highland Acute & Ancillaries includes ICU, SDU, Medical/Surgical, Perioperative, Labor & Delivery, Nursery & ICN, Oncology, and Ancillaries (i.e., Laboratory, Radiology, etc.).

** Fairmont includes Skilled Nursing, Acute Rehab, and Therapies.

Measure A Helps

ALAMEDA COUNTY MEDICAL CENTER

I had to take my 52-year-old son to Highland Hospital. I cannot say enough about the care he received. We were taken care of almost as soon as we walked in the door. The people in reception were kind and polite. Within 15 minutes he was in the examining area, and within a half-hour he was in the process of a complete examination, including blood test, X-rays, computer heart test, and all other exams. He had a team of doctors working on him and they were all excellent. I have been in many hospitals in my near 80 years of life, and this by far was one of the best.

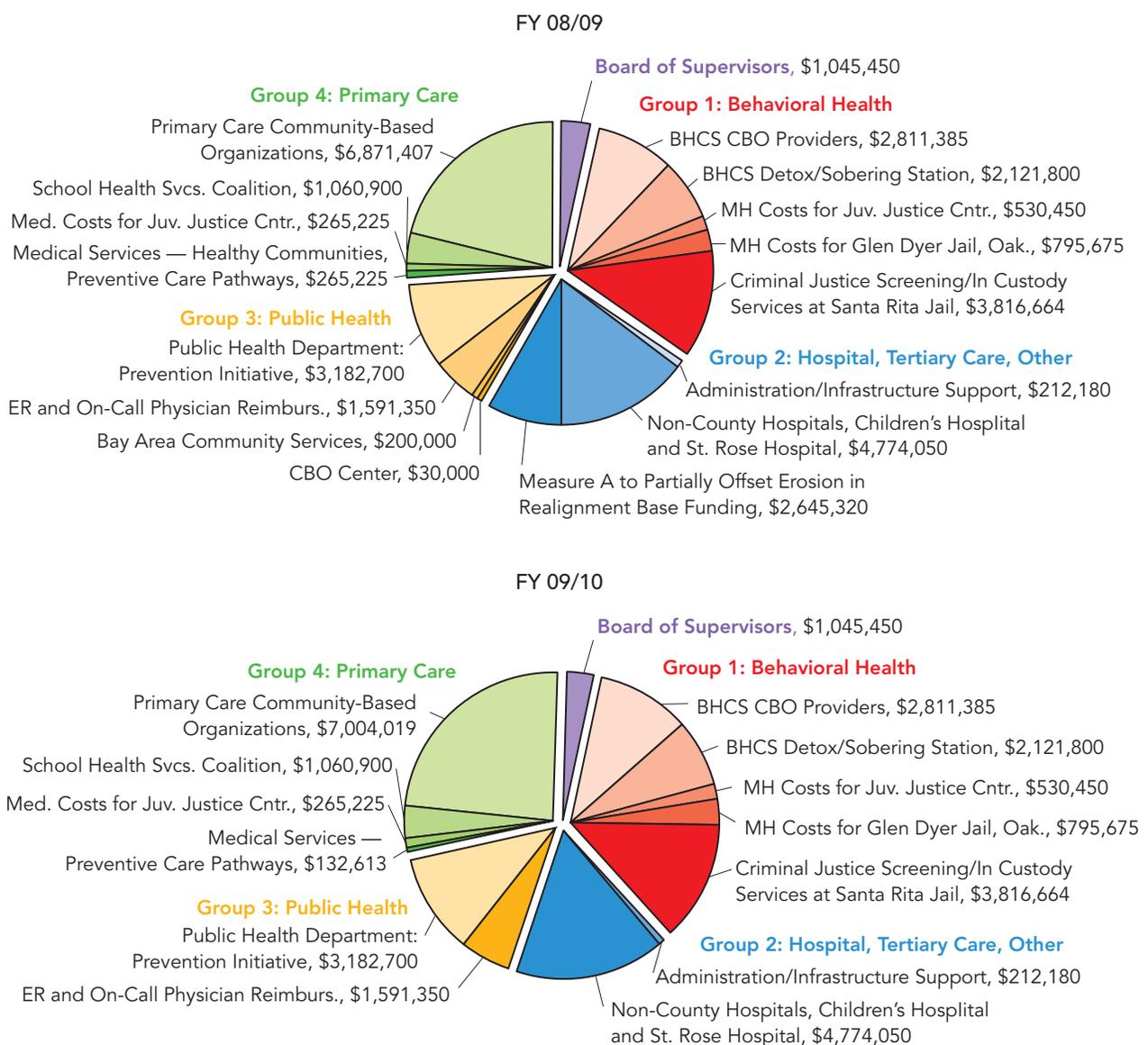
— Patient letter to Alameda County Medical Center

REVIEW OF FY 08/09 AND FY 09/10 EXPENDITURES: 25% OF MEASURE A FUNDS ALLOCATED BY THE ALAMEDA COUNTY BOARD OF SUPERVISORS

In FY 08/09, the 25% of Measure A revenue allocated by the Board of Supervisors (Board) totaled approximately \$29.3 million. In FY 09/10, the 25% of Measure A revenue allocated by the Board totaled approximately \$29.3 million. The Board allocated these funds as shown in the following charts

NOTE: For more details on Board allocations, see Appendix B: FY 08/09 and FY 09/10 Budget Information and Appendix C: FY 08/09 and FY 09/10 Measure A Fund Distribution by Provider or Program.

Figure 5
MEASURE A FUNDING ALLOCATED BY THE BOARD OF SUPERVISORS



FUNDS ALLOCATED BY THE ALAMEDA COUNTY BOARD OF SUPERVISORS GROUP 1: BEHAVIORAL HEALTH

Alameda County Behavioral Health Care Services Community-Based Organization Providers

Alameda County Behavioral Health Care Services Detoxification/Sobering Station

Mental Health Costs for Juvenile Justice Center

Mental Health Costs for Glen Dyer Jail in Oakland

Criminal Justice Screening/In-Custody Services at Santa Rita Jail

ALAMEDA COUNTY BEHAVIORAL HEALTH CARE SERVICES COMMUNITY-BASED ORGANIZATION PROVIDERS

FY 08/09 allocation: \$2,811,385

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$2,696,527

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: \$114,858

FY 09/10 allocation: \$2,811,385

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$2,710,884

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: \$100,501

AGENCY/PROGRAM BACKGROUND

The mission of Behavioral Health Care Services (Behavioral Health Care) is to maximize the recovery, resilience, and wellness of all eligible Alameda County residents who are developing or experiencing serious mental health issues, or concerns regarding substance abuse.

MEASURE A FUNDING SUMMARY

In FY 08/09, Measure A provided \$2,811,385 in funding to Behavioral Health Care community-based organization contract providers. This amount represented 0.94 % of the overall Behavioral Health Care budget. Measure A provided the same amount of funding to these providers in FY 09/10, which represented 1.08% of the overall Behavioral Health Care budget. Because 85% of Behavioral Health Care services are delivered through contracts, a great need exists to maintain system stability.

Behavioral Health Care worked with its community-based mental health and alcohol and drug providers to establish priorities for its Measure A funding allocation. Based on these priorities, Behavioral Health Care allocated funding to over 80 nonprofit and for-profit service providers throughout Alameda County.

The service providers face continuously increasing business costs, such as insurance, rent, utilities, and needed capital items. Measure A funds enabled these providers to meet some of these costs and maintain their services. A decrease or loss of Measure A funds would force these providers to implement program reductions, resulting in decreased services to clients.

NOTE: As an ongoing concern, the Behavioral Health Care Measure A allocation is complicated by the agency's "cost report process," which results in the inability of some providers to access all of their Measure A funds. Behavioral Health Care providers receive funding from a variety of sources, including Measure A. The Measure A funds received are based on an allocation formula, not on actual anticipated expenditures. After the close of the fiscal year, each provider conducts a cost report settlement to reconcile actual expenditures against all available revenue. If a provider received more total funding than it spent, any excess Measure A funding is the first source of revenue recouped. This money is returned to the general Measure A fund.

In the past, the cost report settlement process proved to be too cumbersome and in conflict with the intent of the Measure A allocation. In FY 06/07, the cost report settlement was streamlined to ensure that providers would spend all funds for the purpose for which they were allocated in the year of the allocation—that is, to maintain current levels of service. Even with this streamlined process, in FY 06/07 and FY 07/08, the Behavioral Health Care providers were unable to spend \$2,518,639 of their Measure A allocation. These funds were reallocated in FY 08/09 to partially offset the FY 08/09 base funding erosion in health and mental health realignment revenues. See "Measure A Funds Used to Partially Offset Base Funding Erosion in Health and Mental Health Realignment Revenues" for more information.

ALAMEDA COUNTY BEHAVIORAL HEALTH CARE SERVICES DETOXIFICATION/ SOBERING STATION

FY 08/09 allocation: \$2,121,800

Amount carried over from prior year allocations: \$2,505,965

Expended/encumbered in FY 08/09: \$1,946,684

Amount carried over to FY 09/10: \$2,681,081

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$2,121,800

Amount carried over from prior year allocations: \$2,681,081

Expended/encumbered in FY 09/10: \$2,121,800

Amount carried over to FY 10/11: \$2,681,081

FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

Through Measure A funding, Alameda County Behavioral Health Care Services (Behavioral Health Care) began providing detoxification/sobering services in February 2008. The Detox/Sobering Station serves low-income and indigent residents who are suffering from the effects of alcohol and substance overuse and frequently co-occurring mental illnesses. These services include the following programs located on the Fairmont Hospital Campus in San Leandro:

- **Cherry Hill**—a residential social model detoxification program—is a 32-bed facility serving adult

residents. This program is a comprehensive intervention program that includes process groups, accommodations for non-English speakers, 12-step groups, HIV and Hepatitis C testing and education, assessment, post-detox planning/placement/referral, and transportation to treatment interviews or other related services.

Cherry Hill has a centralized telephone screening process, and all consumers begin their services here. This helps provide each consumer with access to the Health Center, medical triage, medication management, and health screenings. Cherry Hill works closely with law enforcement agencies and 911 emergency responders and has established a written policy and procedures for referrals.

Horizon Services, Inc. currently provides 35 staff, onsite 24/7, that include state-licensed nurse coordinators. Staff have been extensively trained in medical and mental health assessment, de-escalation, and case management. The Health Center and nurse coordinators are available to monitor withdrawal and assist with medical triage and assessment to ensure safety, provide and healthy sobering services, and conduct tuberculosis testing. Staff also provide referrals to medical/psychiatric services as needed.

Cherry Hill offers a welcoming engagement that allows staff to assess individual needs for admission. The center provides a supportive environment for each individual to safely withdraw and stabilize from the effects of alcohol and/or substance overuse. Cherry Hill staff refer and support consumers in their next step of treatment through a collaborative effort based on relationship-building among all community resources, specifically targeting medical/psychiatric emergency departments and clinics, local law enforcement, and community-based organizations. The ultimate goal is to enhance the quality of living for residents, communities, and Alameda County as a whole.

- The **Safe House-Sobering Center** is a 24/7 facility characterized as a “very safe place to sober up,” where as many as 50 individuals can stay an average of 4–6 hours. It offers a dignified environment to experience withdrawal from alcohol and other drug overuse. The Center provides an alternative to the criminalization of these behaviors and helps avoid unnecessary utilization of the County hospital’s emergency rooms. The goal of the Safe House-Sobering Center is to provide a safe short-term monitored space for inebriates to recover from an episode of alcohol and/or substance overuse.
- The **Transport Van Program** services the Safe House-Sobering Center through a multi-system transport approach. Several vans, staffed with an emergency medical technician (EMT) and an outreach worker, pick up individuals throughout Alameda County and take them to the Safe House. Additionally, as part of a planned ramp-up approach, law enforcement agencies are authorized to bring appropriate inebriates to the Safe House for services.

MEASURE A FUNDING SUMMARY

Cherry Hill Detox and Safe House-Sobering Center are 100% funded by Measure A. Neither program has any additional sources of funding.

Measure A Helps

DETOX/SOBERING STATION

As a 25-year-old, with over five years of consistent substance use, “Will” saw few options for his future. Having visited the Cherry Hill Detox/Sobering Station several times, he finally completed detox and was accepted into a residential program. After being clean and sober for 9 months, Will came back to Cherry Hill as a volunteer. After 3 months he is still volunteering, and he stands as a role model for detox and post-detox recovery.

HIGHLIGHTS

In FY 08/09, Cherry Hill saw a total of 2,426 admissions with the average length of stay of 3–4 days. The facility was at capacity most days of all months of the fiscal year, with an active wait list totaling 4,184. Clients were referred from 12 hospitals, law enforcement, alcohol and other drug programs, and mental health treatment programs, as well as “self-referral.” A total of 17 staff operated the facility 24/7. There was timely access, meaning no waiting period for those accepted. Reduced medication abuse occurred among those admitted.

At the Safe House-Sobering Center, a total of 1,229 admissions (average 3 per day) occurred in FY 08/09, with an average length of stay of 5 hours. A total of 7.5 full-time equivalent staff (FTEs) operated the facility 24/7. Program staff feel that the Safe House reduced hospital Emergency Department crowding, although no objective data were reported.

In FY 09/10, Cherry Hill provided a total of 6,596 services (an average of 550 per month). The average length of stay was 3–4 days, with the facility at capacity most days throughout the year. There was a significant decrease in the waitlist due to the use of the Sobering Center as a service entry point. Of those admitted to the Sobering Center, 33% moved on to Detox. Thanks to outreach to other service providers (community-based organizations, physical/mental health, housing), almost 100% of individuals in the program received referrals to outside agencies.

CONCERNS

As an overall concern, the stated program objectives are not measurable, making it difficult to evaluate the program for any progress.

Because reporting for FY 08/09 and FY 09/10 used different metrics, it is hard for the Committee to determine if the programs have shown either maintenance of or improvement in services over the two-year reporting period.

In FY 08/09, the Sobering Center as a standalone entity was found not to be cost-effective. A new blended approach to detoxification services was planned and implemented in FY 09/10. However, in FY 09/10, no progress report was provided on the Safe House-Sobering Center, and no figures were provided on actual costs encumbered.

MENTAL HEALTH COSTS FOR JUVENILE JUSTICE CENTER

FY 08/09 allocation: \$530,450

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$530,450

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$530,450

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$530,450

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

Measure A funds help support provision of behavioral health care services to youth detained in Alameda County Juvenile Hall. This enables provision of daily behavioral health care services to youth detained in all living units of the new Alameda County Juvenile Justice Center. In FY 08/09 approximately 3,285 youth were booked into the facility. On any given day, the living units can house 250–300 youth, with an average stay of 21 days per booking. The Guidance Clinic staff served approximately 900 youth a year prior to Measure A funding. This has since increased.

The goal of the behavioral health care services offered at Juvenile Hall is to mitigate the mental health issues of detained youth, including crisis intervention and ongoing mental health support while detained, and to provide court-ordered mental health assessments.

MEASURE A FUNDING SUMMARY

A blended funding strategy combining Measure A funds and Medi-Cal billings through the Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) program enabled Behavioral Health Care Services to increase the Juvenile Hall guidance clinic staffing budget to approximately \$1.4 million, which translated into an additional 15.5 full-time equivalent staff (FTEs). Measure A funds 50% of the entire guidance clinic treatment staff.

Measure A Helps

JUVENILE JUSTICE CENTER

“Jeremy” came to the Juvenile Hall Guidance Clinic because of anxiety, depression, difficulty sleeping, and panic attacks. The Guidance Clinic psychiatrist prescribed medication for anxiety and depression. Over two months, Jeremy’s suicidal thoughts, depression, and panic attacks decreased. When Jonathan was transferred to Camp Sweeney, his anxiety and depression increased. However, with supportive therapy and medication, his panic attacks decreased and he adjusted to Camp Sweeney. Jeremy did extremely well and completed a GED and was a part of several Camp programs, including Cornerstone, an apprenticeship program for the building trades. When he graduated Cornerstone, Jeremy was awarded best student of his class. After completing the Camp program, Jonathan was granted an internship with Cornerstone. In August 2010, he enrolled in college in Missouri.

In FY 09/10 the total budget for this program was \$2,720,004, of which Measure A funding contributed \$530,450 (19.5%).

HIGHLIGHTS

Through the blended funding strategy, Measure A funds helped to accomplish the following:

- Mental health services provided a therapeutic environment and preventive services in the new Juvenile Hall, with staffing in each living unit.
- The most severely emotionally disturbed youth in Juvenile Hall received specialized mental health unit intensive day treatment services.
- Approximately 1,000 youth received services overall in FY 08/09, increasing to approximately 1,600–1,700 in FY 09/10.
- Institutional and Behavioral Health Care staff assigned to the Juvenile Hall living units report a reduction in negative behavior and an increase in pro-social behavior in the unit.
- Staff also report a decrease in psychiatric symptoms among youth.
- Staff were available to youth more hours each day than in the past.
- The Guidance Clinic Juvenile Hall staffing budget increased to approximately \$1.4 million, which translated into an additional 9.5 FTEs.

CONCERNS

As an overall concern, the stated program objectives are not measurable, making it difficult to evaluate the program for any progress.

MENTAL HEALTH COSTS FOR GLEN DYER JAIL IN OAKLAND

FY 08/09 allocation: \$795,675

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$795,675

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$795,675

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$795,675

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

Measure A funds are used to help provide appropriate mental health services screening and subsequent treatment and placement for adult inmates at Santa Rita Jail. The program offers improved care for adults and youth in the justice system, including assessments and timely access to medications. The ultimate goal is to reduce potential medication abuse in the jail setting.

MEASURE A FUNDING SUMMARY

Since FY 06/07, Measure A funds have supported expanded psychiatric services for adult inmates in the County's Santa Rita and North County Correctional facilities. This allocation was made to partially address the steady increase in the inmate population coupled with the closure of the Oakland City Jail in 2005, which led to expanded use of the Glen Dyer Jail. Measure A funds mental health services for approximately 10% of the Santa Rita Jail inmates.

In FY 09/10, the total budget for this program was \$5,889,227, of which Measure A funding provided \$795,675 (13.5%).

HIGHLIGHTS

- The inmates most in need of basic mental health services are now being served in a timely manner at intake and for basic services. This keeps Santa Rita in compliance with its jail accreditation requirements.
- In FY 08/09, 400 inmates were served and received 1,600 service units of care.
- In FY 09/10, an average of 1,100 inmates were served per month. The total number of services provided per month to these unduplicated individuals averaged approximately 2,500.

CONCERNS

As an overall concern, the stated program objectives are not measurable, making it difficult to evaluate the program for any progress

CRIMINAL JUSTICE SCREENING/IN-CUSTODY SERVICES AT SANTA RITA JAIL

FY 08/09 allocation: \$3,816,664

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$3,816,664

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$3,816,664

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$3,816,664

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

During FY 08/09 and FY 09/10, the Health Care Services Agency received \$3,816,664 in Measure A funds each year as part of a budget deficit reduction plan. Rather than spreading the Measure A funds throughout the Health Care Services Agency budget, the Board of Supervisors (Board) allocated these funds to the Criminal Justice Screening Program. In turn, the Health Care Services Agency disbursed general fund dollars that previously were in the Criminal Justice Screening budget throughout the Health Care Services Agency budget. The purpose of allocating the Measure A funding to one program was to simplify the accounting of the Measure A funds.

MEASURE A FUNDING SUMMARY

Measure A funds were utilized to maintain staff at the Santa Rita Jail to provide criminal justice screening/in-custody services. Staff conduct assessments of all inmates and improve care for adults in the jail settings by providing timely access to medications. This in turn potentially reduces medication abuse at the jail.

If Measure A funds were reduced or not available, the same range of services might be provided, but at a lower volume with a substantial backlog. Inmates with serious mental illnesses in need of treatment might go untreated, resulting in a sharp increase in inmate suicides. The jail system might also become out of compliance with accreditation requirements.

HIGHLIGHTS

The Criminal Justice Screening Program used Measure A funds to provide 10,175 hours of services annually, including assessment, treatment, and discharge/release planning services, to jail inmates with serious mental illnesses. In early 2006, the number of inmates who received mental health services averaged 200 per month. By the end of FY 08/09, this number rose to 1,100 per month.

FUNDS ALLOCATED BY THE ALAMEDA COUNTY BOARD OF SUPERVISORS GROUP 2: HOSPITAL, TERTIARY CARE, OTHER

Administration/Infrastructure Support

Children's Hospital

St. Rose Hospital

NOTE: Alameda County Medical Center is also part of the Hospital, Tertiary Care, Other group. See "Review of FY 08/09 and FY 09/10 Expenditures: 75% of Measure A Funds Allocated to the Alameda County Medical Center" for a breakdown of Alameda County Medical Center Measure A funding and expenditures.

ADMINISTRATION/INFRASTRUCTURE SUPPORT

FY 08/09 allocation: \$212,180

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$185,273

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: \$26,907

FY 09/10 allocation: \$212,180

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$120,074

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: \$92,106

AGENCY/PROGRAM BACKGROUND

This allocation provides administrative support for the management of Measure A, including but not limited to contract development and monitoring, management of capital request for proposal (RFP) projects, budget oversight, and staffing of the Oversight Committee.

MEASURE A FUNDING SUMMARY

Measure A funds in FY 08/09 included an allocation of \$212,180, of which \$185,273 was expended for the following: Measure A Financial Manager salary and benefits, postage and other mail delivery services for Measure A correspondence, miscellaneous office supplies, expenses related to the Oversight Committee meetings, and printing and graphic consultant expenses for the Measure A report. The remaining unspent \$26,907 reverted back to the general Measure A account for redistribution at a later date. The allocation for FY 09/10 was the same as the previous year, but expenditures were somewhat lower, amounting to \$120,074, for the same purposes as noted above for FY 08/09. The amount that reverted back to the general Measure A account was \$92,106.

CHILDREN'S HOSPITAL

FY 08/09 allocation: \$2,387,025

Amount carried over from prior year allocations: \$135,000

Expended/encumbered in FY 08/09: \$2,522,025

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$2,387,025

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$2,387,025

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: 0

NOTE: See "Medical Costs for Juvenile Justice Center" for information on how funds carried over to FY 08/09 were spent.

AGENCY/PROGRAM BACKGROUND

The mission of Children's Hospital and Research Center Oakland is to ensure the delivery of high-quality care for all children through regional primary and subspecialty networks, a strong education and teaching program, a diverse workforce, state-of-the-art research programs and facilities, and nationally recognized child advocacy efforts.

Adolescent Medicine and the School-Based Health Clinics

The Adolescent Medicine/Teen Clinic at Children's Hospital provides comprehensive medical, psychosocial, and psycho-biological services for kids ages 11–19. The clinic also treats females under age 11 who have reached physical maturity and young adults up to age 24 if needed. The hospital also has an adolescent medicine clinic nearby and two school-based clinics in or near Oakland high schools. In FY 08/09 visits for these three programs were 11,949. Over 45% of the patients served were Medi-Cal or California Children's Services (CCS) patients. In FY 09/10 the number of visits totaled 6,074, of which 95.6% of the patients were Medi-Cal or CCS patients.

Emergency Medicine

Emergency Medicine at Children's Hospital is the region's premier designated Level I Pediatric Trauma Center, treating children from birth to 18 years. In FY 08/09, the emergency department saw more than 52,000 patients, of which 72.5% were Medi-Cal or CCS patients. In FY 09/10, the emergency room saw over 53,000 total patients, of which 72.8% were Medi-Cal or CCS patients.

Center for Child Protection

The Center for Child Protection provides comprehensive medical services primarily to children and adolescents impacted by abuse and/or exposure to violence. The Center offers acute forensic medical evaluations, a child abuse management clinic, and inpatient consultation. It also provides clinical social work services. The Center for Child Protection conducted 80 acute forensic medical evaluations in 2008 and 72 in 2009. The total visits for FY 08/09 were 3,212, with Alameda County residents comprising 41.7% of the

total. For FY 09/10, total visits for these programs were 1,556, with Alameda County residents comprising 91.4% of the total.

Hematology/Oncology

The Hematology/Oncology Department is a world-class program at the forefront of treatment and research, developing and evaluating treatments that offer the best opportunities for survival and preservation of quality of life. Comprehensive services include programs for hemophilia, thalassemia, sickle cell disease, and oncology. There are also programs in neuro-oncology, thrombophilia, stem cell transplantation, and bone marrow transplantation.

Audiology

The Division of Audiology at Children’s Hospital works with children from birth to 21 years to diagnose and treat hearing loss or impairment. The program has a specially trained team of audiologists and speech pathologists that offer cutting-edge technology to help children improve hearing, speech, and language.

MEASURE A FUNDING SUMMARY

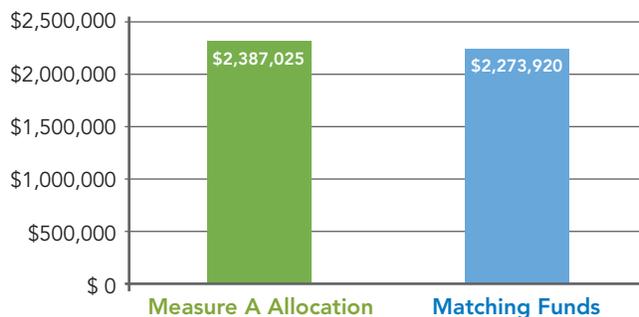
In FY 08/09 and again in FY 09/10, Children’s Hospital and Research Center received \$2,387,025 in Measure A funds. The State of California provided matching funds in the amount of \$2,273,920 each year, for a total of \$4,660,945 in Measure A and matching funds per year. This represents approximately 1.3% of total budgeted operating revenue.

Measure A funds primarily subsidized outpatient programs for Alameda County residents with high Medi-Cal and CCS utilization. Measure A and matching funds provided additional support for adolescent medicine and school-based clinics, emergency services, child protection services, hematology and oncology services, and audiology.

Outpatient services at Children’s Hospital continue to represent the largest losses, and these five programs all have large outpatient components. The funding of Children’s Hospital and Research Center Oakland is consistent with the intent of Measure A funding to “provide for additional financial support for emergency medical, hospital inpatient, outpatient, public health, mental health, and substance abuse services to indigent, low-income and uninsured adults, children, families, seniors, and other residents of Alameda County.”

Figure 6

CHILDREN’S HOSPITAL USE OF MEASURE A FUNDING TO OBTAIN MATCHING FUNDS (ALLOCATION AND MATCH AVERAGED OVER FY 08/09 AND FY 09/10)



ST. ROSE HOSPITAL

FY 08/09 allocation: \$2,387,025

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$2,387,025

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$2,387,025

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$2,387,025

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

St. Rose Hospital is a 175-bed nonprofit independent hospital that provides critical access to emergency, inpatient, and outpatient services for low-income, underinsured populations in central and southern Alameda County. St. Rose Hospital plays a critical role in providing top-quality medical services to Medi-Cal beneficiaries. It provides care to a large portion of uninsured patients through the hospital and pediatric clinics.

MEASURE A FUNDING SUMMARY

In FY 08/09 and again in FY 09/10, St. Rose Hospital received \$2,387,025 in Measure A funds, which represents about 2% of its overall budget. St. Rose received federal matching funds of at least \$1,193,512 in each fiscal year. The Measure A funds allow St. Rose hospital to continue serving as a safety net hospital to the low-income population in Alameda County. The funds are used almost exclusively for maintaining existing services at current levels.

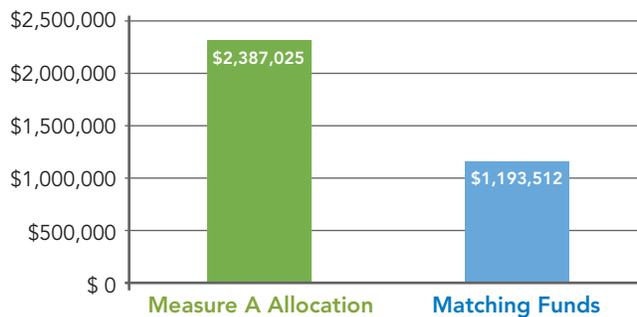
HIGHLIGHTS

Measure A funds contributed to the following key accomplishments:

- Began construction of 30 medically monitored beds, to be completed in 2011
- Completed required hospital seismic retrofit
- Completed installation of modern Radiology Picture Archiving and Communications System
- Expanded the size of the medical staff through aggressive recruitment
- Continued compliance with State mandates required from St. Rose Hospital's disaffiliation with Via Christi health systems
- Partnered with Delphi Healthcare Partners to develop a new OB/GYN hospital program
- Selected by the California Department of Public Health to participate in a Percutaneous Coronary Intervention pilot program
- Developed a state-of-the-art imaging center in partnership with local physicians to offer comprehensive diagnostic services to the community at minimal cost to the hospital.

Figure 7

ST. ROSE HOSPITAL USE OF MEASURE A FUNDING TO OBTAIN MATCHING FUNDS (ALLOCATION AND MATCH AVERAGED OVER FY 08/09 AND FY 09/10)



MEASURE A FUNDS USED TO PARTIALLY OFFSET BASE FUNDING EROSION IN HEALTH AND MENTAL HEALTH REALIGNMENT REVENUES

FY 08/09 allocation: \$2,645,320

Amount carried over from prior allocation: 0

Expended/encumbered in FY 08/09: \$2,645,320

Amount carried over to FY 09/10: 0

FY 08/09 savings transfer to reserve: 0

NOTE: This offset occurred in FY 08/09 only.

AGENCY/PROGRAM BACKGROUND

In FY 08/09, the Alameda County Health Care Services Agency experienced unprecedented shortfalls in health and mental health realignment revenues. These revenues are derived from vehicle license fees and sales tax receipts. Each county receives a certain percentage of the total statewide receipts on a monthly basis according to a set formula.

Based on the realignment revenues received in April 2009, the Health Care Services Agency projected a loss in realignment revenue totaling \$14.1 million. In order to mitigate this loss, each Health Care Services Agency department—Administration/Indigent Health, Public Health, Behavioral Health, and Environmental Health—was assigned a budget reduction target. The total of all targets was \$8,283,024. The departments achieved their targets through the enactment of a hard hiring freeze and subsequent identification of essential positions requiring Agency Director approval to fill; elimination of all nonessential purchases; permanent reductions in County-operated services that the State would no longer fund; additional leveraging of revenue whenever possible; and so on.

MEASURE A FUNDING SUMMARY

On June 2, 2009, the Board of Supervisors approved that \$2,645,320 in Measure A revenue be used to partially offset the remaining shortfall of \$5,816,976. This transfer of funding is not considered supplantation, because the Measure A revenue was not used to augment a loss in County general fund revenue; it was instead used to address the erosion of base realignment funding. Without this transfer, provider contracts and resulting services would have been reduced substantially in FY 09/10.

**FUNDS ALLOCATED BY THE ALAMEDA COUNTY BOARD OF SUPERVISORS
GROUP 3: PUBLIC HEALTH**

Alameda County Public Health Department: Prevention Initiative
 Emergency Room and On-Call Physician Reimbursement
 Bay Area Community Services
 Center for Community Benefit (CBO Center)

ALAMEDA COUNTY PUBLIC HEALTH DEPARTMENT: PREVENTION INITIATIVE

FY 08/09 allocation: \$3,182,700
Amount carried over from prior year allocations: 0
Expended/encumbered in FY 08/09: \$3,159,960
Amount carried over to FY 09/10: 0
FY 08/09 savings transferred to reserve: \$22,740

FY 09/10 allocation: \$3,182,700
Amount carried over from prior year allocations: 0
Expended/encumbered in FY 09/10: \$3,182,700
Amount carried over to FY 10/11: 0
FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

The Alameda County Public Health Department Prevention Initiative operates in the context of an overall vision of comprehensive health and a developing strategic plan aimed at reducing health disparities among various geographic and other communities within the Measure A target populations. Measure A funds under the Public Health Department Prevention Initiative supported three main priorities: chronic disease and injury prevention, health inequities and community capacity-building, and obesity prevention and school health. To determine these priorities, department staff conducted an internal assessment process that led to the identification of over 20 key service areas where significant service disparities exist in the County.

MEASURE A FUNDING SUMMARY

For the FY 08/09 and FY 09/10, Measure A funding in the three priority areas was as follows:

PRIORITY	FY 08/09	FY 09/10
Chronic Disease and Injury Prevention	\$949,784	\$959,698
Health Inequities and Community Capacity-Building	\$1,285,438	\$1,214,425
Obesity Prevention and School Health	\$924,738	\$1,008,577

HIGHLIGHTS

In FY 08/09 and FY 09/10, the Public Health Department Prevention Initiative used Measure A funds for the following.

Chronic Disease and Injury Prevention

- The Asthma Start program led to a reduction in both asthma attacks and emergency room visits.
- The Diabetes Program taught self-management classes in English, Spanish, Chinese, Farsi, and Hindi and offered in-home support services.
- Project New Start provided no-cost tattoo removal, educational and vocational services, and nutritious food to former gang member youth.
- The Dental Program performed outreach and education and enrolled kids in the Healthy Teeth prevention program.
- Tiburcio Vasquez Health Center provided diabetes education to Spanish-speaking adults in South County.
- Bay Area Black United Fund provided yoga classes to low-income African-American youth.
- Emergency Medical Services worked with the Social Services Agency to implement fall risk-reduction strategies for seniors, developed pipeline project tools to increase program access, and worked to increase access to emergency medical services through Alameda County by leveraging funding from State Senate measure SB 12.

Health Inequities and Community Capacity-Building

- The Nursing Program partnered with the Oakland Unified School District to conduct immunization clinics and provided resources to operate community time-banking programs.
- Community Assessment Planning and Evaluation (CAPE) continued to work with Sobrante Park residents to improve the neighborhood streetscape and reduce drug dealing and violence.
- CAPE also worked with West Oakland residents to abate blighted properties, collaborated with the YMCA and Hoover Elementary School to implement an after-school activity center, and established a mentorship program to reduce the number of suspensions at Hoover.
- Healthy Passages implemented the Adolescent Reproductive Health and Social Marketing Initiative.
- Children's Hospital provided asthma education to 50 children diagnosed with asthma and to their caretakers.
- The HIV Prevention program increased access to high-quality care and treatment services to people with HIV/AIDS.
- The Public Health Department collaborated with five Medi-Cal primary care providers to develop and implement an immunization registry.

Obesity Prevention and School Health

- The City of Berkeley operated a referral system for families, teachers, and school staff to refer children and families to the Berkeley School Nurses Project.
- Nutrition Services provided the Soda-Free Summer social marketing campaign, Healthy Living Councils, community mini-granting, and support for school wellness policy development and implementation.

EMERGENCY ROOM AND ON-CALL PHYSICIAN REIMBURSEMENT

FY 08/09 allocation: \$1,591,350

Amount carried over from prior year allocations: \$150,000

Expended/encumbered in FY 08/09: \$1,591,350

Amount carried over to FY 09/10: \$150,000

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$1,591,350

Amount carried over from prior year allocations: \$150,000

Expended/encumbered in FY 09/10: \$1,601,328

Amount carried over to FY 10/11: \$140,022

FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

Measure A funds paid for the cost of emergency care for over 17,000 indigent and uninsured patients in FY 08/09 and over 16,000 indigent and uninsured patients in FY 09/10 treated at emergency rooms throughout Alameda County. The law requires hospital emergency rooms to treat all patients needing urgent care, but doctors receive only partial payment—in any—for emergency services rendered to these patients.

Measure A helps fill the gap created by state and federal policy. Funding for emergency room care provided by physicians decreased significantly in 1963, when the California Legislature transferred financial responsibility for providing care to indigent adults from the state to counties. Payments to private physicians for emergency care of these patients disappeared rapidly. In addition, the state fails to fully reimburse physicians who treat patients with Medi-Cal, the public insurance program available to some low-income families.

MEASURE A FUNDING SUMMARY

In FY 08/09 and FY 09/10, the Alameda County Public Health Department reimbursed emergency room and on-call physicians a total of \$1,409,300 and \$1,409,914, respectively, using Measure A funds. This represents approximately 88.56% of the total Measure A allocation of \$1,591,350 per year. The remaining 11.44% was used for indirect costs each year.

Payments were made to more than 40 medical groups and individual physicians in both FY 08/09 and FY 09/10. In FY 08/09, a total of 17,367 claims were paid. In FY 09/10, the total number of paid claims was 16,030.

BAY AREA COMMUNITY SERVICES

FY 08/09 allocation: \$200,000

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$200,000

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

NOTE: Bay Area Community Services did not receive Measure A funding in FY 09/10. In FY 09/10, \$103,000 in funding that had been encumbered in FY 08/09 was liquidated. This amount resulted in a savings that was transferred to the Measure A reserve in FY 09/10.

AGENCY/PROGRAM BACKGROUND

Bay Area Community Services is a nonprofit organization dedicated to developing stable, supportive services that promote community-based independent living for marginalized adults. Bay Area Community Services provides adult senior care and mental health services. Adult senior services include adult day care centers, affordable in-home care, an innovative program for those with early memory loss, and transportation services. Mental health services help clients understand and discuss their illness, recognize and manage their symptoms, and receive the right mix of medical and counseling services to maximize the quality of their lives.

MEASURE A FUNDING SUMMARY

The Measure A allocation for FY 08/09 was \$200,000, which funded the provision of home-based meals to frail seniors living in their own homes in Alameda County.

HIGHLIGHTS

In FY 08/09, Bay Area Community Services used Measure A funds for the following:

- Served 13,333 additional meals to seniors
- Provided over 100 frail seniors with assessments to determine medical needs
- Provided drivers who not only delivered meals but also reported on seniors who needed follow-up medical assessments
- Hired case managers who followed up to determine the ability of seniors to live independently.

CONCERNS

The funding received from Measure A was a one-time allocation to assist Bay Area Community Services address a financial crisis and preserve services to a vulnerable population. Bay Area Community Services was not able to verify whether or not recipients of the Measure A-funded services were uninsured or underinsured. While the Oversight Committee understands that the recipients of these services were likely to be eligible, the Committee would prefer to have eligibility verified. The Committee is also concerned that this Measure A allocation may be a case of Measure A funding an activity in order to address a community-based organization's financial crisis. The intent of Measure A funding is to ensure the continuance or support the expansion of a specific program or activity itself.

CENTER FOR COMMUNITY BENEFIT (CBO CENTER)

FY 08/09 allocation: \$30,000

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$30,000

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

NOTE: Center for Community Benefit did not receive Measure A funding in FY 09/10.

AGENCY/PROGRAM BACKGROUND

Center for Community Benefit (CBO Center) provides capacity-building services to community-based organizations in Alameda County.

MEASURE A FUNDING SUMMARY

In FY 08/09, the Board of Supervisors approved a Measure A allocation of \$50,000 (\$30,000 from the general Measure A fund and \$20,000 from Supervisor Gail Steele's Measure A discretionary account) to the Center for Community Benefit. Funds were used to provide capacity-building services to executive directors, board members, and senior management staff from 75 community-based organizations that offer health services in Alameda County. Services included skills-building workshops, facilitated roundtables on leadership, management and fund development, peer coaching circles, consulting and information, and referrals to nonprofit consultants.

FUNDS ALLOCATED BY THE ALAMEDA COUNTY BOARD OF SUPERVISORS GROUP 4: PRIMARY CARE

Primary Care Community-Based Organizations

School Health Services Coalition (Formerly School-Based Health Centers)

Medical Costs for Juvenile Justice Center

Healthy Communities, Inc.

Preventive Care Pathways

Other Capital (Alameda Hospital)

2007 Capital Investment in the County's Health Care Safety Net

PRIMARY CARE COMMUNITY-BASED ORGANIZATIONS

FY 08/09 allocation: \$6,871,407

Amount carried over from prior year allocations: \$304,500

Expended/encumbered in FY 08/09: \$6,825,538

Amount carried over to FY 09/10: \$304,500

FY 08/09 savings transferred to reserve: \$45,869

FY 09/10 allocation*: \$7,004,019

Amount carried over from prior year allocations: \$304,500

Expended/encumbered in FY 09/10: \$7,076,957

Amount carried over to FY 10/11: \$231,562

FY 09/10 savings transferred to reserve: 0

*NOTE: The FY 09/10 total allocation includes an allocation for Healthy Communities which was previously funded under medical services for Oakland.

AGENCY/PROGRAM BACKGROUND

The Primary Care Community-Based Organizations (comprised of the County Medically Indigent Services Plan (CMSP) and Alameda County Excellence (ACE)) focus on prevention and proactive health management for indigent residents in Alameda County. Their objectives are to decrease per-patient expenditures by reducing emergency room use, provide an equitable and uniform method of payment for health services, provide consistency in the way eligibility standards are applied, develop a standardized demographic database, and empower patients to take a more active role in their health care.

MEASURE A FUNDING SUMMARY

Primary Care Providers were contracted through Measure A to provide the following visits to Alameda County indigent patients in FY 08/09 and FY 09/10:

FY 08/09 PROVIDER	CONTRACTED VISITS	ACTUAL VISITS	VARIANCE
Asian Health Services	9,540	12,871	+3,331
Axis Community Health	5,522	6,575	+1,053
Bay Area Consortium for Quality Healthcare	1,267	984	-283
La Clinica de la Raza	18,301	20,219	+1,918
LifeLong Medical Care	9,650	15,454	+5,804
Native American Health Center	4,379	5,642	+1,263
Tiburcio Vasquez Health Center	8,362	10,758	+2,396
Tri-City Health Center	5,107	6,168	+1,061
West Oakland Health Center	12,457	12,966	+509

FY 09/10 PROVIDER	CONTRACTED VISITS	ACTUAL VISITS	VARIANCE
Asian Health Services	9,540	12,780	+3,240
Axis Community Health	5,522	9,504	+3,982
Healthy Communities	3,855	2,935	-920
La Clinica de la Raza	18,301	16,021	-2,280
LifeLong Medical Care	9,650	11,684	+2,034
Native American Health Center	4,379	3,677	-702
Tiburcio Vasquez Health Center	8,362	10,980	+2,618
Tri-City Health Center	5,107	10,586	+5,479
West Oakland Health Center	12,457	12,315	-142

HIGHLIGHTS

The Primary Care clinics saw a total of 28,344 unduplicated patients in FY 08/09 and 29,055 unduplicated patients in FY 09/10.

The vast majority of Primary Care clinics exceeded the number of Measure A-contracted visits, by an average of 35%. While the actual visits for a small number of clinics was lower than the contracted number (by a smaller average of 15%), the Committee recognizes that some number of these clinics may have had legitimate financial or other constraints contributing to the lower number of services provided.

Furthermore, in FY 09/10, the reporting requirements for contracted indigent providers became much more stringent, and the requirements were not completely finalized until the middle of the year. The Health Care Services Agency made a commitment to all providers that if they didn't meet their performance standards regarding the contracted number of visits, the Agency would analyze each situation individually and not penalize them because the data set was not provided to them in a timely manner.

Specifics on those organizations that did not meet their contracted visit targets in FY 09/10 are as follows:

- Healthy Communities received full payment as it was determined that as a startup clinic it would be virtually impossible for them to meet their visit target in the first year. The organization is on track to meet 100% of its targeted visit count in FY 10/11.
- La Clinica de la Raza received full payment as it was technically unable to resubmit its rejected or disallowed visits, and the Health Care Services Agency felt it was unfair to penalize them.

- Native American Health Center has not received their final FY 09/10 payment.
- West Oakland Health Center received full payment as per the contract requirements they were required to reach 95% of their visit target. They provided 98.9% of their target.

NOTE: The contract for Bay Area Consortium for Quality Health Care was terminated in FY 08/09 (effective 11/1/08). The organization received \$138,877 of their \$333,306 allocation.

SCHOOL HEALTH SERVICES COALITION (FORMERLY SCHOOL-BASED HEALTH CENTERS)

FY 08/09 allocation: \$1,060,900

Amount carried over from prior year allocations: \$100,788

Expended/encumbered in FY 08/09: \$1,038,951

Amount carried over to FY 09/10: \$100,788

FY 08/09 savings transferred to reserve: \$21,949

FY 09/10 allocation: \$1,060,900

Amount carried over from prior year allocations: \$100,788

Expended/encumbered in FY 09/10: \$1,052,232

Amount carried over to FY 10/11: \$109,456

FY 09/10 savings transferred to reserve: 0

AGENCY/PROGRAM BACKGROUND

The mission of the Alameda County School Health Services Coalition (School-Based Health Centers Program) is to improve the health, well-being, and success of adolescents in schools by increasing access to comprehensive, high-quality health care services; reducing barriers to learning; and supporting families and communities. The Coalition provides funding to seven “lead” agencies that operate 14 school-based health centers. The Coalition also provides evaluation and technical assistance services with assistance from UC San Francisco, the Philip R. Lee Institute, and the California School Health Center Association.

MEASURE A FUNDING SUMMARY

The Measure A allocation for FY 08/09 was \$1,060,900. The allocation for FY 09/10 was also \$1,060,900. The Alameda County School Health Services Coalition allocated Measure A funds to provide core funding for the seven lead agencies to operate their 14 school-based health centers.

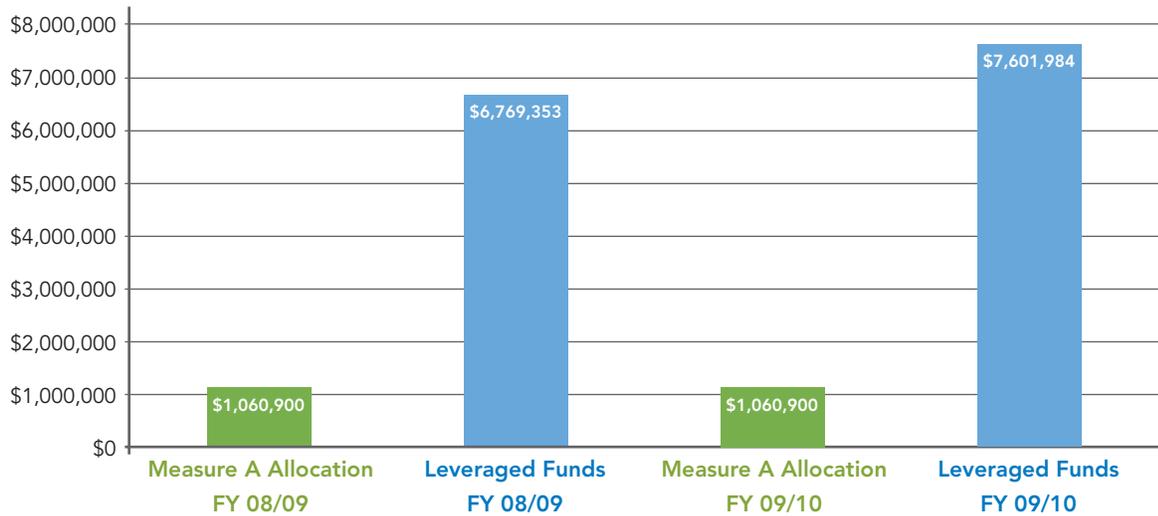
Measure A Helps

SCHOOL HEALTH SERVICES COALITION

“Joey” developed diabetes in 5th grade but wasn’t diagnosed until two years later. He struggled with his condition and suffered frequent headaches due to low blood sugar levels. Joey found it difficult to focus at school and started using marijuana to alleviate his pain and stress. Joey’s doctor contacted the staff at his school-based health center to help coordinate care for Joey’s condition. Since then, a school health center nurse has worked closely with Joey to check his blood sugar levels daily. Joey has started getting counseling for his substance use and is participating in a monthly leadership program that provides tutoring and community service.

Figure 8

ALAMEDA COUNTY SCHOOL HEALTH SERVICES (SHS) USE OF MEASURE A FUNDING TO OBTAIN LEVERAGED FUNDS, FY 08/09 AND FY 09/10



HIGHLIGHTS

Key accomplishments during FY 08/09 included the following:

- Provided access to on-campus, low- and no-cost services to more than 21,300 middle and high school students in Alameda County.
- Provided 39,754 clinic visits to approximately 7,400 students. This represents approximately 35% of the student population in schools with health centers.
- Provided 24 youth development and empowerment programs that 670 students took part in.
- Had a positive impact on the academic and personal lives of a large majority (71%) of students, based on surveys conducted by UC San Francisco.

Key accomplishments during FY 09/10 included the following:

- Served 9,421 students (a 27% increase from FY 08/09) through a total of 46,416 visits (a 17% increase from FY 08/09).
- Opened two new school-based health centers to serve students attending continuation high schools. The new centers were B-Tech Health Center and Island High Health Center.
- Completed a comprehensive survey of students who participated in youth development and empowerment programs. The majority of respondents indicated that participating in the programs “definitely” or “somewhat” improved their communication skills, self-esteem, interpersonal skills, presentation and public speaking skills, grades, and school attendance.

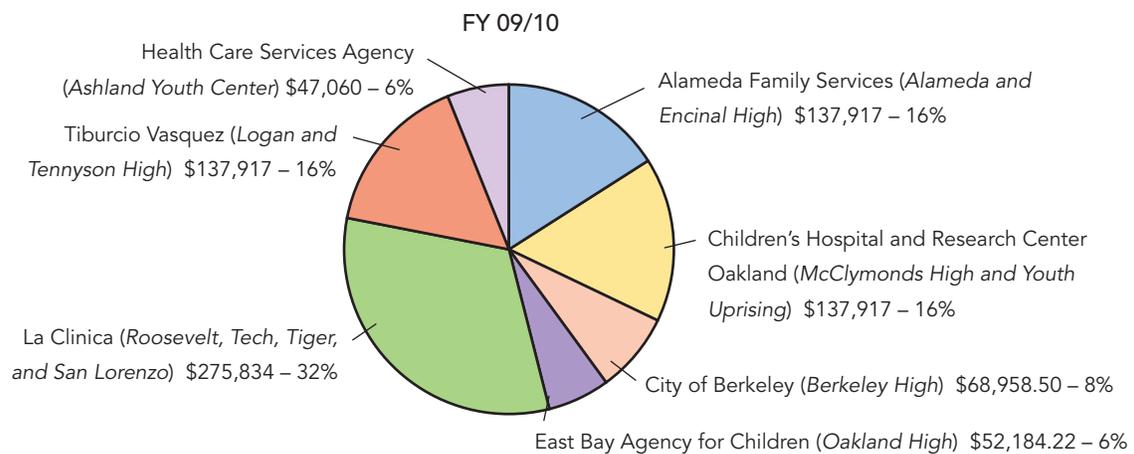
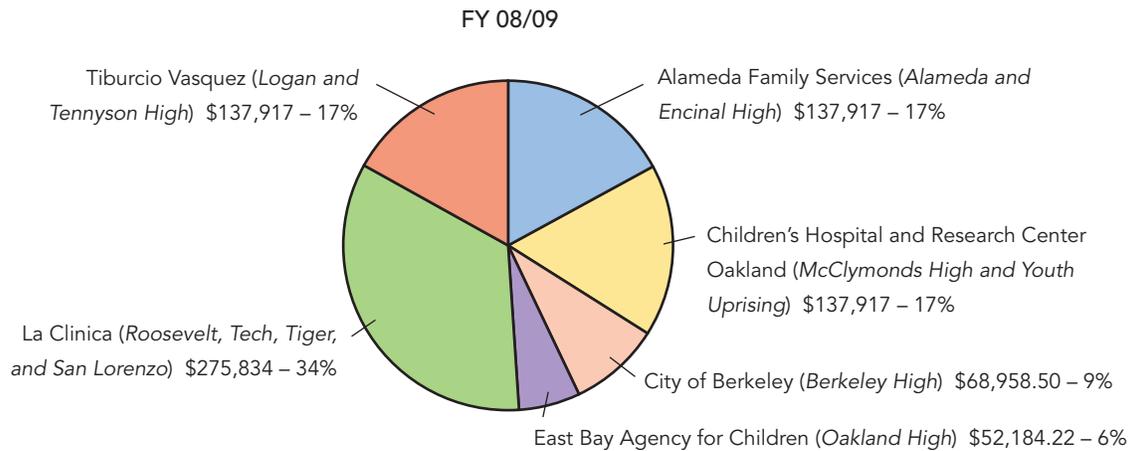
The Alameda County School Health Services Coalition was able to leverage its Measure A funding by requiring a one-to-one cash match for each of its lead agencies. A total of \$6,769,353 in additional funding and revenue was leveraged during FY 08/09, which increased to \$7,601,984 in FY 09/10, to support the school-based health centers.

Figure 9

DISTRIBUTION OF MEASURE A FUNDS ALLOCATED TO SCHOOL-BASED HEALTH CENTERS

(Providers are italicized and listed beside the clinics in parentheses)

NOTE: Total allocated to School Health Services in FY 08/09 was \$1,060,900; the balance of funds of \$810,727 was used for evaluation and other administrative expenses. Total allocated to School Health Services in FY 09/10 was \$1,060,900; the balance of funds of \$857,787 was used for evaluation and other administrative expenses.



MEDICAL COSTS FOR JUVENILE JUSTICE CENTER

FY 08/09 allocation: \$265,225

Amount carried over from prior year allocations: \$126,881

Expended/encumbered in FY 08/09: \$181,881

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: \$210,225

FY 09/10 allocation: \$265,225

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$145,410

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: \$119,815

AGENCY/PROGRAM BACKGROUND

Measure A funding is used to provide health care services to youth at the County Juvenile Justice Center. In FY 08/09 and FY 09/10, the Measure A allocation was used for billing services to the Victims of Crime unit and funding a contract with the Mind Body Awareness Project, a San Francisco-based nonprofit organization dedicated to the health and well-being of incarcerated at-risk youth. In addition, a portion of the FY 08/09 allocation was used to reimburse Children's Hospital and Research Center of Oakland for cost overruns that occurred in FY 07/08.

MEASURE A FUNDING SUMMARY

The Measure A allocation for FY 08/09 and FY 09/10 was \$265,225 each year.

HIGHLIGHTS

In FY 08/09, the contract with Mind Body Awareness produced the following results:

- The program conducted 191 classes and served 495 unduplicated youth.
- In rating the program, participants valued the opportunity to be heard, learn to think before acting, and learn meditation techniques. Participants expressed an interest in having more class time.
- Collaborating agencies, especially the Probation Department, have highly praised the program.

In FY 09/10, the contract with Mind Body Awareness produced the following results:

- The program conducted 258 classes and served 892 unduplicated youth.
- In collaboration with the Juvenile Justice Center, the program conducted a pilot "sleep and anxiety" study with youth from Camp Sweeney. The participants in the Mind Body Awareness program showed a significant reduction in anxiety, improved sleep quality, reductions in stress, and improved self-control.

The FY 08/09 investment in the Victims of Crime unit generated in excess of \$250,000 in additional revenue, which was reinvested into the provision of direct medical services. In FY 09/10, the investment in the Victims of Crime unit generated \$225,000 in additional revenue for the provision of medical services.

In FY 08/09, \$135,000 in carry over funds from the non-county hospital allocation was used to augment Children's Hospital as the medical health care provider for youth in detention at the Juvenile Justice Center.

HEALTHY COMMUNITIES, INC.

FY 08/09 allocation: \$132,613

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$132,613

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

NOTE: In FY 09/10, Healthy Communities, Inc. became part of the Primary Care Community-Based Organizations. See "Primary Care Community-Based Organizations" for details.

AGENCY/PROGRAM BACKGROUND

Healthy Communities, Inc. is a faith-based, nonprofit organization that was formed to address escalating violence and health disparities in African-American communities in Oakland. The organization's mission is to decrease violence among and health disparities for people of color. This is accomplished by collaborating with other community-conscious organizations, churches, businesses, and individuals. The organization's theme is "Reclaiming, Repairing, and Restoring Our Community."

Healthy Communities, Inc. provides street-level health and welfare outreach services in West and East Oakland. It is the only agency in Alameda County that offers an array of services to formerly incarcerated men and women. In March 2009, it became the first African-American nonprofit organization to operate a State of California-licensed medical clinic.

MEASURE A FUNDING SUMMARY

The Measure A allocation for FY 08/09 was \$132,613.

HIGHLIGHTS

During the FY 08/09, Healthy Communities accomplished the following:

- Trained staff to do targeted outreach to vulnerable clients
- Hired and trained additional service providers and transportation services
- Hired an outreach worker to assist the operation
- Conducted presentations with partner agencies that provide client services
- Negotiated a laboratory and pharmacy contract for the agency
- Obtained a clinic license and contracted with the California Board Certified Physicians for consultation services.

Additionally, Healthy Communities, Inc. partnered with the LifeLong Medical Center and Preventive Care Pathways and was awarded the Open Access County Medically Indigent Services Plan (CMSP) contract and the Measure Y Violence Prevention contract with the City of Oakland.

PREVENTIVE CARE PATHWAYS

FY 08/09 allocation: \$132,613

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 08/09: \$132,613

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: \$132,613

Amount carried over from prior year allocations: 0

Expended/encumbered in FY 09/10: \$132,482

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: \$131

AGENCY/PROGRAM BACKGROUND

Preventive Care Pathways, in conjunction with the James A. Watson Wellness Center, provides disease prevention, intervention, and treatment to at-risk members of the community. Program objectives include prevention and treatment of disease through education and screening services, as well as treatment of cardiovascular disease, hypertension, diabetes, cancer, STDs, HIV infection, pulmonary disease, mental health issues, and substance abuse.

Preventive Care Pathways collaborates with numerous agencies such as Healthy Oakland, Alameda County Medical Center, Sutter Health, Sinkler Miller, Samuel Merritt, LifeLong Medical Center, Touro University, and other organizations.

MEASURE A FUNDING SUMMARY

The Measure A allocation for FY 08/09 and FY 09/10 was \$132,613 each year. Measure A funds allowed the James A. Watson Wellness Center to expand the scope of its indigent care services to East Oakland, West Oakland, and Berkeley, and throughout Alameda County. With Measure A funds, Preventive Care Pathways was able to provide a stronger safety net for at-risk populations by expanding education to the at-risk community, expanding its capacity to assist the most vulnerable population in Alameda County (African-Americans), and assisting prisoners re-entering the general population.

Measure A Helps

PREVENTIVE CARE PATHWAYS

“Beth” had no insurance and no primary care physician. The family noticed a change in her bathroom use, appetite, and energy level. A family member heard about the program at the clinic and brought Beth in for treatment. Beth was diagnosed with diabetes that was not being controlled by diet and or medication. As a result of Measure A funding, Beth was able to obtain proper treatment, education on diet control, exercise, and correct medication. Without the program, she would have eventually experienced severe medical problems.

HIGHLIGHTS

During FY 08/09 and FY 09/10, Preventive Care Pathways, in conjunction with the James A. Watson Wellness Center, accomplished the following:

- Provided education to at-risk populations
- Increased health screening services
- Increased disease assessment and management services
- Experienced a 1.5% increase in patient visits
- Assisted almost 1,000 uninsured patients.

OTHER CAPITAL (ALAMEDA HOSPITAL)

FY 08/09 allocation: 0

Amount carried over from prior year allocations: \$100,000

Expended/encumbered in FY 08/09: \$100,000

Amount carried over to FY 09/10: 0

FY 08/09 savings transferred to reserve: 0

NOTE: In FY 09/10, \$4,345 in funding that had been encumbered in FY 08/09 was liquidated. This amount resulted in a savings that was transferred to the Measure A reserve in FY 09/10.

AGENCY/PROGRAM BACKGROUND

In 2006, a city parcel tax initiative mandated Alameda Hospital to provide emergency services to Alameda residents. To comply with this mandate, the hospital needed to upgrade its pulmonary function and EEG system and purchase a new ultrasound system in order to provide better service in an efficient manner.

MEASURE A FUNDING SUMMARY

In FY 08/09, the Board of Supervisors approved a Measure A allocation of \$100,000 that allowed Alameda Hospital to purchase capital equipment to support these mandated services.

2007 CAPITAL INVESTMENT IN THE COUNTY'S HEALTH CARE SAFETY NET

FY 08/09 allocation: 0

Amount carried over from prior year allocations: \$1,340,285

Expended/encumbered in FY 08/09: \$993,438

Amount carried over to FY 09/10: \$346,847

FY 08/09 savings transferred to reserve: 0

FY 09/10 allocation: 0

Amount carried over from prior year allocations: \$346,847

Expended/encumbered in FY 09/10: \$262,854

Amount carried over to FY 10/11: 0

FY 09/10 savings transferred to reserve: \$83,993

AGENCY/PROGRAM BACKGROUND

In FY 07/08, the Board of Supervisors (Board) allocated \$3 million of Measure A revenue for a Capital Investment fund. The Board directed the Health Care Services Agency to develop and release a request for proposals (RFP), review the proposals, and submit recommendations for funding. In February 2008, the Board ultimately approved funding for thirty-eight capital projects, which required the execution of a contract for each project.

MEASURE A FUNDING SUMMARY

Approximately \$1.6 million of the \$3.0 million total allocation was expended/encumbered in FY 07/08. The balance of funds was carried over into FY 08/09, and in that year, \$993,438 was expended/encumbered. By FY 09/10 \$346,847 remained, of which \$262,854 was expended/encumbered. The balance of \$83,993 was liquidated and transferred as savings to the Measure A reserve.

FUNDS ALLOCATED BY THE ALAMEDA COUNTY BOARD OF SUPERVISORS GROUP 5: BOARD OF SUPERVISORS DISCRETIONARY ALLOCATIONS

BOARD OF SUPERVISORS DISCRETIONARY ALLOCATIONS

FY 08/09 allocation: \$1,045,450

Amount carried over from prior year allocations: \$660,734

Expended/encumbered in FY 08/09: \$455,974

Amount carried over to FY 09/10: \$1,250,210

FY 09/10 allocation: \$1,045,450

Amount carried over from prior year allocations: \$1,250,210

Expended/encumbered in FY 09/10: \$897,606

Amount carried over to FY 10/11: \$1,398,053

AGENCY/PROGRAM BACKGROUND

On December 14, 2004, the Board of Supervisors (Board) took action to authorize the discretionary allocation of \$100,000 per district per year, beginning in FY 04/05, for Measure A-related services. On October 9, 2007, the Board approved a 3% cost of living adjustment (COLA) for all programs receiving Measure A allocations; increased the Board discretionary allocation from \$100,000 to \$200,000; and incorporated a COLA into future allocations.

MEASURE A FUNDING SUMMARY

In FY 08/09 and FY 09/10, the budgeted allocation per district was \$209,090 each year.

The appropriation and associated contracts recommended by the individual Supervisors require Board approval. Supervisors may submit allocation requests at any time during the fiscal year and may carry over unspent or unallocated funds designated for their district from one fiscal year to the next. The discretionary Board appropriations must meet all of the administrative and policy requirements of Measure A.

The Board allocations reflect a growing expansion of health care services into healthy living, wellness, and prevention initiatives, aimed at preventing illness and injury and their associated health care impacts and costs, and promoting fitness, safety, and nutrition. They also address recognition of the health care disparities caused by language barriers, poverty, and violence in neighborhoods, as well as the trauma of violence for individuals and families.

In terms of allocations from multiple Supervisors, HEPPAC and Spectrum have received funds in each Measure A funding year from Supervisors Lai-Bitker, Steele, and Miley. Sometimes a provider will approach specific Supervisors (or their staff) with funding requests based on the geographic area to which they are providing services. Sometimes the Supervisors express a joint interest in funding a program. And other times, the Health Care Services Agency may make a recommendation to the Supervisors based on an unmet need.

HIGHLIGHTS

(funded years shown in parentheses after each recipient agency name)

It appears that the Board allocation recipients spent the funds according to the Measure A criteria.

Each member of the Board of Supervisors recommended allocations for approval by the Board as a whole. In both FY 08/09 and 09/10, the budgeted allocation per district was \$209,090. Over the period of this report, there were 42 contracts for services for youth, children, seniors, and the general population from the allocations. During this period, the Committee noted an increased focus on healthy living, wellness, and prevention initiatives.

Senior Services

- The following agencies provided planning, education, and training for seniors in fall prevention, proper use of medication, and other home safety issues: Horizon Services Inc./CommPre (FY 08/09), LIFE ElderCare, Inc. (FY 08/09), Senior Support Program of the Tri-Valley (FY 08/09), and Spectrum (FY 08/09).
- SOS/Meals on Wheels (FY 09/10) provided nutritious meals to unincorporated areas.
- Measure A provided partial funding for United Seniors of Oakland and Alameda's Healthy Living Festival (FY 09/10).
- Alameda Alliance for Health (FY 09/10) provided 100 hours of in-person Spanish or Vietnamese interpreter services in health care settings, focusing on low-income seniors and persons with disabilities.

Children/Youth Services

- East Bay Asian Youth Center's "Shop 55" at Oakland High School (FY 08/09, FY 09/10), by leveraging Measure A funds, delivered medical, behavioral health, health education, and youth development services to 45% of the student population. Services more than doubled each year.
- St. Rose Hospital Silva Pediatric Clinic (FY 08/09) experienced 2,000 more patient visits in FY 08/09 than in FY 07/08, providing preschool immunizations, well baby care, dental services, urgent care, and mental health services to underserved and underinsured children.
- School-Based Mental Health Services/San Lorenzo (FY 08/09) was able to hire two full-time mental health workers at Edendale and Bohannon Middle Schools.
- Tiburcio Vasquez Health Center (FY 08/09, FY 09/10) expanded its health education and case management services to high-risk youth and their parents/guardians, resulting in decreased truancy and discipline issues. In FY 09/10, the agency attributed a 20% reduction in pregnancies to its expanded health education.
- Tri-Valley Community Foundation (FY 08/09) hired two bilingual, bicultural community health workers for students and their families.
- Oakland Schools Foundation/Mental Health Collaborative-Fruitvale Schools (FY 09/10) provided mental health services to address trauma associated with poverty, discrimination, lack of services, and daily

Measure A Helps

UNITED SENIORS OF OAKLAND AND ALAMEDA

As part of the Healthy Living Festival, each year East Oakland Youth Development Center (EOYDC) brings approximately 100 youth to assist and interact with seniors at the event. Youth ranging from 6 to 17 years old deliver lunches to seniors, assist seniors in navigating, access resources throughout the event, and finally interview seniors on the success of the event. Event staff is told consistently by the attending youth that they are amazed that some of the seniors are that healthy and active, aware and proactive regarding their health. Youth walk away from the event with a better and healthier vision of what aging means.

- exposure to violence in the community.
- 100 Black Men of the Bay Area (FY 09/10) offered fitness and nutrition education programs for youth.
 - Las Positas College Student Health Center (FY 09/10) provided mental health internships and emergency medical care services.
 - TransForm/Safe Routes to Schools Partnership (FY 09/10) encouraged students to walk to school to address childhood obesity in low-income neighborhoods.

Other Healthy Living, Wellness, and Prevention Initiatives

- HIV Education & Prevention Project of Alameda County (FY 08/09, FY 09/10) reported an increase in savings of emergency room costs through increased access to its emergency wound care and syringe exchange programs for intravenous drug users.
- The Eden Area Livability Initiative (FY 08/09, FY 09/10) completed the Community Profile document, which is being used for both Public Health and School-Based Health Center planning and grant proposals to serve low-income residents.
- Mandela MarketPlace (FY 09/10) completed design development for a grocery retail/healthy community center to low-income residents in unincorporated Alameda County (Cherryland and Ashland) to provide wholesome food and nutrition education to combat obesity, diabetes, and high blood pressure.
- Open Heart Kitchen (FY 09/10) provided 833 meals per month to low-income Tri-Valley residents.
- Safe Alternatives to Violent Environments (FY 09/10) offered counseling for domestic violence victims and kids. The agency used Measure A funds to leverage more than \$100,000 in additional funding.
- Tri-Valley Haven (FY 09/10) hired a Life Skills instructor/counselor for victims of domestic violence.
- Public Health Department/Community Health Services Office of Dental Health (FY 09/10) promoted oral health through community outreach and case management training and assistance in Alameda.
- Asian Health Services (FY 09/10) counseled young Southeast Asian-American women and girls at risk of sex exploitation, and increased its clinical capacity to provide health services to sexually exploited youth.
- Healthy Communities, Inc./Save A Life Wellness Center (FY 09/10) provided health, mental health, and transportation services to the indigent population in West Oakland, included mental health services to more than 300 patients and primary health care representing more than 3,800 County Medical Services Program patient visits.
- Healthy Communities, Inc. (FY 09/10), in partnership with the faith community, initiated the Community of Hope Coalition. In response to a violent murder, the Coalition provides community outreach and referral services from a modular unit in Hayward, with the ultimate goal of providing health and nutrition services.

Other Services

- Abode Services (Formerly Tri-City Homeless Coalition) (FY 08/09), through its HOPE Project, expanded its ability to take primary and mental health care and case management to persons without housing by funding a mobile health van driver.
- Center for Community Benefit Organizations (FY 08/09, FY 09/10) trained recipients of Measure A

Measure A Helps

SAFE ALTERNATIVES TO VIOLENT ENVIRONMENTS (SAVE)

“June” ran away from her abusive husband, bringing her five-month-old son to SAVE’s emergency shelter. June used SAVE’s individual and group counseling services to deal with the post-traumatic stress that she suffered. After receiving these services for some time, she commented: “I could never have made it without your help. I have regained my self-esteem and pride, and most important, I am healing from the trauma I went through and becoming a better person for myself and my son.”

allocations and other nonprofits on improving their effectiveness, raising funds, and developing other skills to survive increased demands and reduced resources.

- The St. Mary’s Center (FY 08/09) site was acquired to provide mental health, recovery, and nutrition programs.
- Coalition for Language Access in Healthcare (FY 09/10) assisted health care professionals in providing culturally competent and linguistically appropriate services.
- Hope Hospice Inc./Grief Support in the Tri-Valley and Castro Valley (FY 09/10) served 400 adults, teens, and children, targeting the Tri-Valley area and Castro Valley.
- HillCare Foundation (FY 09/10) offered case management and gynecological medical services for indigent and jail re-entry women, focusing on East Oakland.

NOTE: Aids Alliance-Vital Life Services received a \$10,000 allocation but ceased operations on May 1, 2009. No information is provided on its use of Measure A funds.

CONCERNS

Some of the Board allocations more closely matched the criteria of Measure A than others. Some allocations are for direct services, while others are for informational, preventive, or long-term focused programs and are therefore more difficult to quantify. The Measure A Committee recommends that the Board of Supervisors work with the Health Care Services Agency to establish a matrix on how the allocations meet the purpose of Measure A; this would help improve the Committee’s reporting ability. A component of the matrix might be to indicate which allocations are multi-year commitments.

There is no process for soliciting or screening individual Board allocations. On the one hand, this allows for creativity in exploring new approaches to delivering health care. This has apparently led to more allocations oriented towards prevention and a more comprehensive approach to healthy living and disease and injury prevention. This leads the Committee to question how providers that target those needs know to apply for the discretionary Measure A funds.

The number of recipient contracts rose from 18 in FY 08/09 to 24 in FY 09/10—an increase of 30%. While this can be viewed as broadening the reach of the funds, it also requires the use of additional Health Care Services Agency administrative time.

The allocation of Measure A funds appeared to be more necessary to the viability of some programs than others. In some cases, Measure A revenue was a small amount and a small percentage of the program budget. The Measure A allocations are more meaningful when they are substantial enough either in dollars or in percentage of the program budget to make a difference in whether services can be provided.

Measure A Helps

TIBURCIO VASQUEZ HEALTH CENTER

“Marco” came into the Health Center requesting services and support to deal with high levels of anxiety and stress. After several meetings with a Health Educator, it became clear that Marco needed greater mental health services. The Health Educator coordinated a meeting with Marco’s parent, his academic counselor, and a mental health therapist. The meeting helped address some of the concerns shared by the team and identified additional support services in the community. Marco and his parent were put in touch with the Willow Rock Center, who conducted a more in-depth assessment and connected Marco with other resources.

ALLOCATION BY DISTRICT

District 1 – Supervisor Haggerty

Abode Services
Life Elder Care
Senior Support Program of Tri-Valley
Tri-Valley Community Foundation
Hope Hospice
Open Heart Kitchen
Safe Alternatives to Violent Environments
Tri-Valley Haven for Women
United Seniors of Oakland and Alameda
Chabot-Las Positas College

District 2 – Supervisor Steele

Center for Community Benefit (FY 08/09)
St. Rose Hospital Silva Pediatric Clinic
Tiburcio Vasquez Health Center

District 3 – Supervisor Lai-Bitker

Alameda Alliance
Alameda County Public Health-Dental
Asian Health Services-Banteay Srei
East Bay Asian Youth Center
Transform
Fruitvale Schools

District 4 – Supervisor Miley

Aids Alliance-Vital Life Services
Horizon-CommPre
Office of District 4 Re: Livability employees
Center for Community Benefit (FY 09/10)
Hillcare Foundation
Service Opportunity for Seniors
Mandela Marketplace

District 5 – Supervisor Carson

100 Black Men of the Bay Area, Inc.
Healthy Communities, Inc.

Combined Allocations from Supervisors

San Lorenzo School Health Services (District 3 and 4)
St Mary’s (District 3, 4, and 5)
Spectrum Community Services (District 2, 3, and 4)
Alameda Contra Costa Medical Association (District 2, 3, and 4)
HIV Education and Prevention Project of Alameda County (District 3, 4, and 5)
Healthy Communities, Inc. - Community of Hope Coalition (District 2 and 4)

**BOARD OF SUPERVISORS’ MEASURE
A DISTRICT ALLOCATION FUNDING
OBJECTIVES FOR FY 08/09 AND FY 09/10**

- Supervisor Scott Haggerty/District 1: Allocations are directed specifically to District 1 and generally to seniors and agencies that can leverage funds.
- Supervisor Gail Steele/District 2: Allocations are focused on children’s services and on supporting direct service programs. Attention is given to the numbers of clients served and unmet needs being addressed.
- Supervisor Alice Lai-Bitker/District 3: Allocations attempt to fill small gaps in addressing health disparities, with attention given to immigrant and language issues.
- Supervisor Nate Miley/District 4: Emphasis is placed on public health and prevention, especially in Ashland and Cherryland; on African-American health disparities in East Oakland; and on senior issues.
- Supervisor Keith Carson/District 5: Has generally approved larger grants with a goal to leveraging matching funds, to serve the needs of African-American boys and men in Alameda County.

DISTRICT ALLOCATION AMOUNTS

DISTRICT	TOTAL FUNDS	TOTAL	YEAR-END	TOTAL FUNDS	TOTAL	YEAR-END
	AVAILABLE TO ALLOCATE FY 08/09	ALLOCATED FY 08/09	BALANCE FY 08/09	AVAILABLE TO ALLOCATE FY 09/10	ALLOCATED FY 09/10	BALANCE FY 09/10
1	305,890	172,400	133,490	370,569	161,000	209,569
2	382,090	200,250	181,840	390,930	208,750	182,180
3	415,095	154,331	260,764	469,854	259,011	210,843
4	303,325	94,288	209,037	418,126	155,400	262,726
5	437,750	10,000	427,750	636,840	110,000	526,840
Total	1,844,150	631,269	1,212,881	2,286,319	894,161	1,392,158

APPENDICES

APPENDIX A: MEASURE A REVENUE RECEIVED IN EACH FISCAL YEAR

APPENDIX B: FY 08/09 AND FY 09/10 BUDGET INFORMATION

APPENDIX C: FY 08/09 AND FY 09/10 MEASURE A FUND DISTRIBUTION BY PROVIDER OR PROGRAM

APPENDIX D: MAPS: GEOGRAPHIC DISTRIBUTION OF PROVIDERS FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10

- Map 1 Alameda County Hospitals (County and Private) and Public Health Programs
Funded by Measure A in FY 08/09 and FY 09/10
- Map 2 Physician Reimbursement-Emergency Room Locations
Funded by Measure A in FY 08/09 and FY 09/10
- Map 3 Alameda County Behavioral Health Care Services Alcohol and Drug Providers
Funded by Measure A in FY 08/09 and FY 09/10
- Map 4 Alameda County Behavioral Health Care Services Mental Health Community-
Based Organization Providers Funded by Measure A in FY 08/09 and FY 09/10
- Map 5 Adolescent School-Based Health Centers
Funded by Measure A in FY 08/09 and FY 09/10
- Map 6 Primary Care Community-Based Organizations
Funded by Measure A in FY 08/09 and FY 09/10

APPENDIX A: MEASURE A REVENUE RECEIVED IN EACH FISCAL YEAR

FISCAL YEAR 04/05

DATE REC'D	MONTH EARNED	MEDICAL CENTER	COUNTY	TOTAL	ACMC CUMULATIVE TOTAL	COUNTY CUMULATIVE TOTAL	TOTAL CUMULATIVE
9/22/04	07/04	5,211,585	1,737,195	6,948,780	5,211,585	1,737,195	6,948,780
10/21/04	08/04	5,142,150	1,714,050	6,856,200	10,353,735	3,451,245	13,804,980
11/19/04	09/04	6,856,200	2,285,400	9,141,600	17,209,935	5,736,645	22,946,580
12/28/04	10/04	5,494,355	1,831,452	7,325,807	22,704,290	7,568,097	30,272,387
01/19/05	11/04	5,437,350	1,812,450	7,249,800	28,141,640	9,380,547	37,522,187
02/17/05	12/04	7,249,800	2,416,600	9,666,400	35,391,440	11,797,147	47,188,587
03/31/05	01/05	6,299,953	2,099,984	8,399,937	41,691,393	13,897,131	55,588,524
04/21/05	02/05	4,291,500	1,430,500	5,722,000	45,982,893	15,327,631	61,310,524
05/18/05	03/05	5,722,050	1,907,350	7,629,400	51,704,943	17,234,981	68,939,924
06/24/05	04/05	8,412,419	2,804,139	11,216,559	60,117,362	20,039,120	80,156,483
07/20/05	05/05	4,988,025	1,662,676	6,650,700	65,105,387	21,701,796	86,807,183
08/19/05	06/05	6,650,700	2,216,900	8,867,600	71,756,087	23,918,696	95,674,783
	INTEREST EARNED		116,927	116,927			
TOTAL		71,756,087	24,035,623	95,791,710			

FISCAL YEAR 05/06

DATE REC'D	MONTH EARNED	MEDICAL CENTER	COUNTY	TOTAL	ACMC CUMULATIVE TOTAL	COUNTY CUMULATIVE TOTAL	TOTAL CUMULATIVE
9/23/05	07/05	7,593,094	2,531,031	10,124,125	7,593,094	2,531,031	10,124,125
10/20/05	08/05	4,791,900	1,597,300	6,389,200	12,384,994	4,128,331	16,513,325
11/18/05	09/05	6,389,250	2,129,750	8,519,000	18,774,244	6,258,081	25,032,325
12/23/05	10/05	10,712,696	3,570,899	14,283,595	29,486,940	9,828,980	39,315,920
01/19/06	11/05	5,642,475	1,880,825	7,523,300	35,129,415	11,709,805	46,839,220
02/16/06	12/05	7,523,250	2,507,750	10,031,000	42,652,665	14,217,555	56,870,220
03/31/06	01/06	7,854,305	2,618,102	10,472,407	50,506,970	16,835,657	67,342,627
04/21/06	02/06	5,059,800	1,686,600	6,746,400	55,566,770	18,522,257	74,089,027
05/18/06	03/06	6,746,400	2,248,800	8,995,200	62,313,170	20,771,057	83,084,227
06/23/06	04/06	7,371,527	2,457,176	9,828,703	69,684,697	23,228,233	92,912,930
07/20/06	05/06	5,450,100	1,816,700	7,266,800	75,134,797	25,044,933	100,179,730
08/17/06	06/06	7,266,825	2,422,275	9,689,100	82,401,622	27,467,208	109,868,830
	INTEREST EARNED		380,741	380,741			
TOTAL		82,401,622	27,847,949	110,249,571			

FISCAL YEAR 06/07

DATE REC'D	MONTH EARNED	MEDICAL CENTER	COUNTY	TOTAL	ACMC CUMULATIVE TOTAL	COUNTY CUMULATIVE TOTAL	TOTAL CUMULATIVE
9/22/06	07/06	8,322,635	2,774,212	11,096,847	8,322,635	2,774,212	11,096,847
10/18/06	08/06	5,513,100	1,837,700	7,350,800	13,835,735	4,611,912	18,447,647
11/16/06	09/06	9,242,400	3,080,800	12,323,200	23,078,135	7,692,712	30,770,847
12/22/06	10/06	7,953,029	2,651,009	10,604,038	31,031,164	10,343,721	41,374,885
01/18/07	11/06	6,025,875	2,008,625	8,034,500	37,057,039	12,352,346	49,409,385
02/22/07	12/06	8,004,300	2,668,100	10,672,400	45,061,339	15,020,446	60,081,785
03/29/07	01/07	6,588,768	2,196,256	8,785,024	51,650,107	17,216,702	68,866,809
04/18/07	02/07	5,224,050	1,741,350	6,965,400	56,874,157	18,958,052	75,832,209
05/17/07	03/07	6,965,400	2,321,800	9,287,200	63,839,557	21,279,852	85,119,409
06/22/07	04/07	8,152,952	2,717,651	10,870,603	71,992,509	23,997,503	95,990,012
07/19/07	05/07	5,736,525	1,912,175	7,648,700	77,729,034	25,909,678	103,638,712
08/16/07	06/07	7,648,725	2,549,575	10,198,300	85,377,759	28,459,253	113,837,012
INTEREST EARNED			655,872	655,872			
TOTAL		85,377,759	29,115,125	114,492,884			

FISCAL YEAR 07/08

DATE REC'D	MONTH EARNED	MEDICAL CENTER	COUNTY	TOTAL	ACMC CUMULATIVE TOTAL	COUNTY CUMULATIVE TOTAL	TOTAL CUMULATIVE
9/26/07	07/07	8,530,372	2,843,457	11,373,829	8,530,372	2,843,457	11,373,829
10/18/07	08/07	6,117,375	2,039,125	8,156,500	14,647,747	4,882,582	19,530,329
11/21/07	09/07	8,156,475	2,718,825	10,875,300	22,804,222	7,601,407	30,405,629
12/28/07	10/07	7,883,441	2,627,814	10,511,255	30,687,663	10,229,221	40,916,884
01/16/08	11/07	6,205,800	2,068,600	8,274,400	36,893,463	12,297,821	49,191,284
02/21/08	12/07	8,274,375	2,758,125	11,032,500	45,167,838	15,055,946	60,223,784
03/27/08	01/08	7,183,405	2,394,468	9,577,873	52,351,243	17,450,414	69,801,657
04/17/08	02/08	5,386,200	1,795,400	7,181,600	57,737,443	19,245,814	76,983,257
05/22/08	03/08	7,181,625	2,393,875	9,575,500	64,919,068	21,639,689	86,558,757
06/24/08	04/08	8,049,440	2,683,146	10,732,586	72,968,508	24,322,835	97,291,343
07/18/08	05/08	5,966,175	1,988,725	7,954,900	78,934,683	26,311,560	105,246,243
08/21/08	06/08	7,954,875	2,651,625	10,606,500	86,889,558	28,963,185	115,852,743
INTEREST EARNED			766,401	766,401			
TOTAL		86,889,558	29,729,586	116,619,144			

FISCAL YEAR 08/09

DATE REC'D	MONTH EARNED	MEDICAL CENTER	COUNTY	TOTAL	ACMC CUMULATIVE TOTAL	COUNTY CUMULATIVE TOTAL	TOTAL CUMULATIVE
9/25/08	07/08	8,032,186	2,677,396	10,709,582	8,032,186	2,677,396	10,709,582
10/15/08	08/08	6,121,050	2,040,350	8,161,400	14,153,236	4,717,746	18,870,982
11/20/08	09/08	8,161,425	2,720,475	10,881,900	22,314,661	7,438,221	29,752,882
12/26/08	10/08	6,854,632	2,284,877	9,139,509	29,169,293	9,723,098	38,892,391
01/22/09	11/08	6,073,950	2,024,650	8,098,600	35,243,243	11,747,748	46,990,991
02/19/09	12/08	6,661,050	2,220,350	8,881,400	41,904,293	13,968,098	55,872,391
03/27/09	01/09	6,506,559	2,168,853	8,675,412	48,410,852	16,136,951	64,547,803
04/16/09	02/09	5,227,725	1,742,575	6,970,300	53,638,577	17,879,526	71,518,103
05/21/09	03/09	5,471,475	1,823,825	7,295,300	59,110,052	19,703,351	78,813,403
06/23/09	04/09	5,786,013	1,921,503	7,707,516	64,896,065	21,624,854	86,520,919
07/16/09	05/09	5,148,450	1,716,150	6,864,600	70,044,515	23,341,004	93,385,519
08/20/09	06/09	5,906,775	1,968,925	7,875,700	75,951,290	25,309,929	101,261,219
INTEREST EARNED			363,681	363,681			
TOTAL		75,951,290	25,673,610	101,624,900			

FISCAL YEAR 09/10

DATE REC'D	MONTH EARNED	MEDICAL CENTER	COUNTY	TOTAL	ACMC CUMULATIVE TOTAL	COUNTY CUMULATIVE TOTAL	TOTAL CUMULATIVE
9/29/09	07/09	6,149,831	2,049,944	8,199,775	6,149,831	2,049,944	8,199,775
10/22/09	08/09	5,255,175	1,751,725	7,006,900	11,405,006	3,801,669	15,206,675
11/12/09	09/09	5,621,400	1,873,800	7,495,200	17,026,406	5,675,469	22,701,875
12/17/09	10/09	6,841,664	2,280,555	9,122,219	23,868,070	7,956,024	31,824,094
01/14/10	11/09	5,547,675	1,849,225	7,396,900	29,415,745	9,805,249	39,220,994
02/18/10	12/09	7,083,300	2,361,100	9,444,400	36,499,045	12,166,349	48,665,394
03/22/10	01/10	5,300,019	1,766,673	7,066,692	41,799,064	13,933,022	55,732,086
04/16/10	02/10	4,565,100	1,521,700	6,086,800	46,364,164	15,454,722	61,818,886
05/19/10	03/10	6,271,650	2,090,550	8,362,200	52,635,814	17,545,272	70,181,086
06/17/10	04/10	6,715,126	2,238,375	8,953,502	59,350,940	19,783,647	79,134,587
07/06/10	05/10	4,990,200	1,663,400	6,653,600	64,341,140	21,447,047	85,788,187
08/19/10	06/10	6,246,750	2,082,250	8,329,000	70,587,890	23,529,297	94,117,187
INTEREST EARNED			89,426	89,426			
TOTAL		70,587,890	23,618,724	94,206,613			

FISCAL YEAR 10/11

DATE REC'D	MONTH EARNED	MEDICAL CENTER	COUNTY	TOTAL	ACMC CUMULATIVE TOTAL	COUNTY CUMULATIVE TOTAL	TOTAL CUMULATIVE
9/06/10	07/10	7,621,466	2,540,489	10,161,954	7,621,466	2,540,489	10,161,954
10/5/10	08/10	5,148,675	1,716,225	6,864,900	14,486,366	4,256,714	17,026,854
11/19/10	09/10	6,414,900	2,138,300	8,553,200	23,039,566	6,395,014	25,580,054
12/16/10	10/10	7,979,212	2,659,737	10,638,949	33,678,514	9,054,751	36,219,003
01/5/10	11/10	5,770,575	1,923,525	7,694,100	41,372,614	10,978,276	43,913,103
02//10	12/10						
03//10	01/11						
04//10	02/11						
05//10	03/11						
06//10	04/11						
07//10	05/11						
08//10	06/11						
	INTEREST EARNED		11,945				
	TOTAL	32,934,827	10,990,220	43,913,103			

APPENDIX B: FY 08/09 BUDGET INFORMATION

	APPROVED BASE ALLOCATION	BUDGET ADJUSTMENTS**	TOTAL ALLOCATION	CARRYOVER* (from previous FY)	TOTAL AVAILABLE FUNDS	EXPENDED AND/OR ENCUMBERED	CARRYOVER* (to next FY)	TOTAL	SAVINGS***
Group 1: Behavioral Health									
BHCS Community-Based Organizations Providers	2,811,385	0	2,811,385	0	2,811,385	2,696,527	2,681,081	2,696,527	114,858
BHCS Detoxification/Sobering Station	2,121,800	0	2,121,800	2,505,965	4,627,765	1,946,684	2,681,081	4,627,765	0
MH Costs for Juvenile Justice Center	530,450	0	530,450	0	530,450	530,450	0	530,450	0
MH Costs for Glen Dyer Jail in Oakland	795,675	0	795,675	0	795,675	795,675	0	795,675	0
Criminal Justice Screening/In-Custody Services at Santa Rita Jail	3,816,664	0	3,816,664	0	3,816,664	3,816,664	0	3,816,664	0
Credit for Unspent BHCS CBO Providers thru FY 07/08			0		0	(2,518,639)		(2,518,639)	2,518,639
Group 2: Hospital, Tertiary Care, Other									
Administration/Infrastructure Support	212,180	0	212,180	0	212,180	185,273	0	185,273	26,907
Non-County Hospitals, Children's Hosp. and St. Rose Hosp.	4,774,050	0	4,774,050	135,000	4,909,050	4,909,050	0	4,909,050	0
Measure A to Partially Offset Erosion in Realignment Base Funding		2,645,320	2,645,320	0	2,645,320	2,645,320	0	2,645,320	0
Public Health									
Public Health Department: Prevention Initiative	3,182,700	0	3,182,700	0	3,182,700	3,159,960	150,000	3,159,960	22,740
ER and On-Call Physician Reimbursement	1,591,350	0	1,591,350	150,000	1,741,350	1,591,350	150,000	1,741,350	0
Bay Area Community Services		200,000	200,000	0	200,000	200,000	0	200,000	0
CBO Center		30,000	30,000	0	30,000	30,000	0	30,000	0
Primary Care									
Primary Care Community-Based Organizations	6,871,407	0	6,871,407	304,500	7,175,907	6,825,538	304,500	7,130,038	45,869
School Health Services Coalition (formerly SBHC)	1,060,900	0	1,060,900	100,788	1,161,688	1,038,951	100,788	1,139,739	21,949
Medical Costs for Juvenile Justice Center	265,225	0	265,225	126,881	392,106	181,881	0	181,881	210,225
Medical Services — Healthy Communities, Preventive Care Pathways	265,225	0	265,225	0	265,225	265,225	0	265,225	0
Other Capital (Alameda Hospital)		0	0	100,000	100,000	100,000	0	100,000	0
2007 Capital RFP		0	0	1,340,285	1,340,285	993,438	346,847	1,340,285	0
Board of Supervisors	1,045,450	0	1,045,450	660,734	1,706,184	455,974	1,250,210	1,706,184	0
TOTAL FY 08/09	29,344,461	2,875,320	32,219,781	5,424,153	37,643,934	29,849,321	4,833,426	34,682,747	2,961,187

* Carryover amounts are approved by the Board of Supervisors and must be used for the same purpose for which the Board approved the original allocation.

** Budget adjustments are approved by the Board.

*** Savings are unexpended funds that will revert to the general Measure A account for reallocation.

APPENDIX B: FY 09/10 BUDGET INFORMATION

	APPROVED	BUDGET	TOTAL	CARRYOVER*	TOTAL	EXPENDED	CARRYOVER*	TOTAL	SAVINGS***
	BASE ALLOCATION	ADJUSTMENTS**	ALLOCATION	(from previous FY)	AVAILABLE FUNDS	AND/OR ENCUMBERED	(to next FY)		
Group 1: Behavioral Health									
BHCS Community-Based Organizations Providers	2,811,385	0	2,811,385	0	2,811,385	2,710,884	2,681,081	2,710,884	100,501
BHCS Detoxification/Sobering Station	2,121,800	0	2,121,800	2,681,081	4,802,881	2,121,800	2,681,081	4,802,881	0
MH Costs for Juvenile Justice Center	530,450	0	530,450	0	530,450	530,450	0	530,450	0
MH Costs for Glen Dyer Jail in Oakland	795,675	0	795,675	0	795,675	795,675	0	795,675	0
Criminal Justice Screening/In-Custody Services at Santa Rita Jail	3,816,664	0	3,816,664	0	3,816,664	3,816,664	0	3,816,664	0
Group 2: Hospital, Tertiary Care, Other									
Administration/Infrastructure Support	212,180	0	212,180	0	212,180	120,074	0	120,074	92,106
Non-County Hospitals, Children's Hosp. and St. Rose Hosp.	4,774,050	0	4,774,050	0	4,774,050	4,774,050	0	4,774,050	0
Public Health									
Public Health Department: Prevention Initiative	3,182,700	0	3,182,700	0	3,182,700	3,182,700	0	3,182,700	0
ER and On-Call Physician Reimbursement	1,591,350	0	1,591,350	150,000	1,741,350	1,601,328	140,022	1,741,350	0
Bay Area Community Services						(103,000)		(103,000)	103,000
Primary Care									
Primary Care Community-Based Organizations****	7,004,019	0	7,004,019	304,500	7,308,519	7,076,957	231,562	7,308,519	0
School Based Health Centers	1,060,900	0	1,060,900	100,788	1,161,688	1,052,232	109,456	1,161,688	0
Medical Costs for Juvenile Justice Center	265,225	0	265,225	0	265,225	145,410	0	145,410	119,815
Medical Services - Healthy Communities*, Preventive Care Pathways	132,613	0	132,613	0	132,613	132,482	0	132,482	131
Other Capital (Alameda Hospital)				0	0	(4,345)		(4,345)	4,345
2007 Capital RFP				346,847	346,847	262,854		262,854	83,993
Board of Supervisors	1,045,450	0	1,045,450	1,250,210	2,295,660	897,606	1,398,053	2,295,660	0
TOTAL FY 08/09	29,344,461	0	29,344,461	4,833,426	34,177,887	29,113,821	4,560,174	33,673,995	503,891

* Carryover amounts are approved by the Board of Supervisors and must be used for the same purpose for which the Board approved the original allocation.

** Budget adjustments are approved by the Board.

*** Savings are unexpended funds that will revert to the general Measure A account for reallocation.

**** Healthy Communities included in Primary Care Community-Based Organization allocation beginning in FY 09/10

APPENDIX C: FY 08/09 AND FY 09/10 MEASURE A FUND DISTRIBUTION BY PROVIDER OR PROGRAM

	MEASURE A ALLOCATION FY 08/09	EXPENDED FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED FY 09/10
GROUP 1: BEHAVIORAL HEALTH				
Alameda County Behavioral Health Care Services Community-Based Organization Providers				
Alcohol and Drug Providers				
Alameda Family Services	13,833	13,463	14,248	-
Asian Community Mental Health Services	4,040	-	4,161	462
Asian Pacific Psychological Services	5,070	4,942	-	-
Axis Community Health, Inc.	24,820	13,738	25,565	9,521
Baart Behavioral Health Services, Inc.	966	966	1,279	-
Berkeley Addiction Treatment Services, Inc.	5,613	5,613	5,781	5,781
Bi-Bett Corporation	38,787	36,321	39,951	5,493
Building Opportunities for Self-Sufficiency	2,133	2,133	2,197	2,197
Carnales Unidos Reformando Adictos	21,832	21,832	22,487	22,487
Community Drug Council	25,564	25,564	26,331	26,331
Community Health for Asian Americans	-	-	5,222	3,549
Davis Street Community Center, Inc.	10,753	10,753	11,076	11,076
East Bay Asian Youth Center	2,995	2,995	3,085	3,085
East Bay Community Recovery Project	35,401	35,401	36,463	36,463
Filipinos for Affirmative Action, Inc.	2,245	2,245	2,312	2,312
Health & Human Resources Education Center	5,010	5,009	5,160	5,160
HIV Education and Prevention Project of Alameda Co.	-	-	-	-
Horizon Services, Inc.	109,329	109,329	112,609	63,483
Humanistic Alternatives to Addiction	3,085	3,085	3,178	2,964
Latino Commission on Alcohol and Drug	60,132	60,132	61,936	57,476
Magnolia Women's Recovery Program	5,036	-	5,187	5,187
Native American Health Center	3,848	3,732	3,963	2,261
New Bridge Foundation, Inc.	44,993	42,064	46,343	46,343
Options Recovery Services	21,130		21,764	-
Second Chance, Inc.	72,090	72,090	74,253	74,253
Senior Support of the Tri-Valley	2,156	2,107	2,221	2,221
Sexual Minority Alliance of Alameda County	2,536	-	2,612	-
Solid Foundation, Inc.	56,067	24,075	57,749	9,459
St. Mary's Center	3,893	3,893	4,010	4,010
Thunder Road-Adolescent Treatment	12,278	12,278	12,646	12,646
West Oakland Health Council, Inc.	44,848	44,848	46,193	46,193
Young Men's Christian Association	9,436	9,436	9,719	9,315
ZDK Inc.	276	250	-	-
TOTAL	650,195	568,295	669,701	469,729

	MEASURE A ALLOCATION FY 08/09	EXPENDED FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED FY 09/10
GROUP 1: BEHAVIORAL HEALTH (CONTINUED)				
Alameda County Behavioral Health Care Services Community-Based Organization Providers (continued)				
Mental Health Providers				
Alameda County Mental Health Association	46,936	41,073	48,344	48,344
Alameda County Network of Mental Health	33,470	33,470	34,475	34,475
Alameda Family Services	11,177	-	11,513	7,474
Ann Martin Children's Center	20,848	-	21,473	21,473
Asian Community Mental Health Services	64,516	52,780	66,451	44,885
Bay Area Community Services, Inc.	108,070	108,070	111,312	-
Berkeley Place, Inc.	29,641	26,941	30,530	30,530
Bonita House, Inc.	72,200	72,200	74,366	69,166
Building Opportunities for Self-Sufficiency	66,413	66,413	68,405	68,405
Center for Independent Living	2,293	2,293	2,362	2,362
Crisis Support Services of Alameda County	30,957	30,957	31,886	31,886
East Bay Agency for Children	66,003	52,780	67,983	67,983
East Bay Community Recovery Project	16,618	16,618	10,929	-
Family Paths, Inc.	26,271	26,271	27,060	27,060
La Cheim School, Inc.	31,566	552	32,513	-
La Clinica De La Raza, Inc.	79,977	-	82,376	-
Lincoln Child Center	24,601	24,601	25,339	25,339
Native American Health Center	3,020	3,020	3,111	3,111
Regents of the University of California	7,770	7,770	8,003	-
Sabacute Treatment for Adolescent	15,160	15,160	15,615	13,300
Seneca Residential & Day Treatment Center	62,653	-	64,532	-
Southern Alameda County Comite for Raza	62,440	28,674	64,313	64,313
Telecare Corporation	1,069,515	-	1,101,612	-
Travelers Aid Society of Alameda County, Inc.	10,477	10,477	-	-
West Oakland Health Council, Inc.	73,315	-	75,515	75,515
SRP Contracts	43,398	43,398	46,251	-
Reserve	-	-	15,415	-
TOTAL	2,079,305	663,518	2,141,684	635,621
Alameda County Behavioral Health Care Services Detoxification/Sobering Station	2,121,800	1,946,684	2,121,800	2,121,800
Mental Health Costs for Juvenile Justice Center	530,450	530,450	530,450	530,450
Mental Health Costs for Glen Dyer Jail In Oakland	795,675	795,675	795,675	795,675
Criminal Justice Screening/In-Custody Services at Santa Rita Jail	3,816,664	3,816,664	3,816,664	3,816,664

	MEASURE A ALLOCATION FY 08/09	EXPENDED/ ENCUMBERED FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED/ ENCUMBERED FY 09/10
GROUP 2: HOSPITAL, TERTIARY CARE, OTHER				
Administration/Infrastructure Support	212,180	185,273	212,180	120,074
Children's Hospital	2,387,025	2,387,025	2,387,025	2,387,025
St. Rose Hospital	2,387,025	2,387,025	2,387,025	2,387,025
Measure A Funds Used to Partially Offset Base Funding Erosion in Health and Mental Health Realignment Revenues	2,645,320	2,645,320	-	-

	MEASURE A ALLOCATION FY 08/09	EXPENDED/ ENCUMBERED FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED/ ENCUMBERED FY 09/10
GROUP 3: PUBLIC HEALTH				
Public Health Prevention Initiative				
Chronic Disease and Injury Prevention				
Project. New Start	16,917	16,917	17,595	17,595
Comm. Designed Initiative	125,000	125,000	130,013	130,013
Asthma	211,543	211,543	220,024	211,251
Diabetes	265,427	265,427	278,035	278,035
Healthy Kids Healthy Teeth	149,267	149,267	153,115	143,986
EMS	187,244	126,476	160,916	160,916
Health Inequities and Community Capacity-Building				
Comm. Designed Initiative	50,000	50,000	52,005	52,005
Office of Dir. / CAPE	720,569	720,569	655,854	655,854
Community Nursing	98,509	98,509	102,458	102,458
Immunization Registry	197,263	197,263	205,172	205,172
HIV Prevention	92,800	92,800	96,522	96,522
FHS Healthy Passage System of Care	98,465	98,465	102,414	102,414
Obesity Prevention and School Health				
Nutrition Services	397,306	397,306	413,237	413,237
PH Nursing	177,390	175,522	184,503	184,503
Comm. Designed Initiative	395,000	395,000	410,839	410,839
TOTAL	3,182,700	3,120,064	3,182,702	3,164,800

	MEASURE A ALLOCATION FY 08/09	NUMBER OF CLAIMS PAID FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED/ ENCUMBERED FY 09/10
ER and On-Call Physician Reimbursement				
Berkeley Emergency Medical Group	505,327	7,219	495,318	6,527
California Emergency Physicians	426,216	6,014	409,511	4,925

	MEASURE A ALLOCATION FY 08/09	NUMBER OF CLAIMS PAID FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED/ ENCUMBERED FY 09/10
City of Alameda Health Care	-	-	27,183	103
Eden Emergency Medical Group	30,992	376	46,801	591
Northern California Trauma Medical Group	62,833	268	30,711	161
Phoenix Emergency Physicians	158,911	2,433	148,549	2,296
Pleasanton Emergency Medical Group	36,100	506	75,617	1,006
R. Scott Snyder MD Inc.	31,559	80	-	-
Raveendra Nadaraja MD	32,858	39	31,563	29
TOTAL FOR ABOVE PROVIDERS RECEIVING OVER \$20,000	1,284,796	16,935	1,265,253	15,638
TOTAL FOR 34 PROVIDERS RECEIVING UNDER \$20,000	124,504	432	144,661	392
TOTAL	1,409,300	17,367	1,409,914	16,030

	MEASURE A ALLOCATION FY 08/09	EXPENDED/ ENCUMBERED FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED/ ENCUMBERED FY 09/10
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GROUP 4: PRIMARY CARE

Primary Care Community-Based Organizations

AHS	962,277	962,277	962,277	962,277
Axis	551,876	551,876	551,876	551,876
BACQHC	333,306	138,877	-	-
Healthy Oakland	-	-	466,352	466,352
La Clinica	1,357,431	1,357,431	1,357,431	1,357,431
LifeLong	934,875	934,875	934,875	934,875
NAHC	424,213	424,213	424,213	424,213
Tiburcio	685,827	685,827	685,827	685,827
Tri-City	811,643	811,643	811,643	811,643
West Oakland	650,390	650,390	650,390	650,390
Day Labor	159,569	308,129	159,135	232,073
TOTAL	6,871,407	6,825,538	7,004,019	7,076,957

School Health Services Coalition (Formerly School-Based Health Centers)

Alameda Family Services (<i>Alameda and Encinal High</i>)	137,917	137,917	137,917	137,917
Children's Hospital and Research Center Oakland (<i>McClymonds High and Youth Uprising</i>)	137,917	137,917	137,917	137,917
City of Berkeley (<i>Berkeley High</i>)	68,958	68,958	68,958	68,958
East Bay Agency for Children (<i>Oakland High</i>)	52,184	52,184	52,184	52,184
Health Care Services Agency (<i>Ashland Youth Center</i>)	-	-	47,060	47,060
Tiburcio Vasquez (<i>Logan and Tennyson High</i>)	137,917	137,917	137,917	137,917
La Clinica (<i>Roosevelt, Tech, Tiger, and San Lorenzo</i>)	275,834	275,834	275,834	275,834
Evaluation and Administration	250,173	228,224	250,173	241,505
TOTAL	1,060,900	1,038,951	1,060,900	1,052,232

	MEASURE A ALLOCATION FY 08/09	EXPENDED/ ENCUMBERED FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED/ ENCUMBERED FY 09/10
Medical Costs for Juvenile Justice Center	265,225	181,881	265,225	145,410
Healthy Communities, Inc.	132,613	132,613	-	-
<i>NOTE: In FY 09/10, Healthy Communities, Inc. became part of the Primary Care Community-Based Organizations. See "Primary Care Community-Based Organizations" for details.</i>				
Preventive Care Pathways	132,613	132,613	132,613	132,482
Other Capital (Alameda Hospital)	0	100,000	-	-
2007 Capital Investment in the County's Health Care Safety Net	0	\$993,438	0	\$262,854

	MEASURE A ALLOCATION FY 08/09	EXPENDED/ ENCUMBERED FY 08/09	MEASURE A ALLOCATION FY 09/10	EXPENDED/ ENCUMBERED FY 09/10
GROUP 5: BOARD OF SUPERVISORS				
Board of Supervisors Discretionary Allocations	1,045,450	455,974	1,045,450	897,606

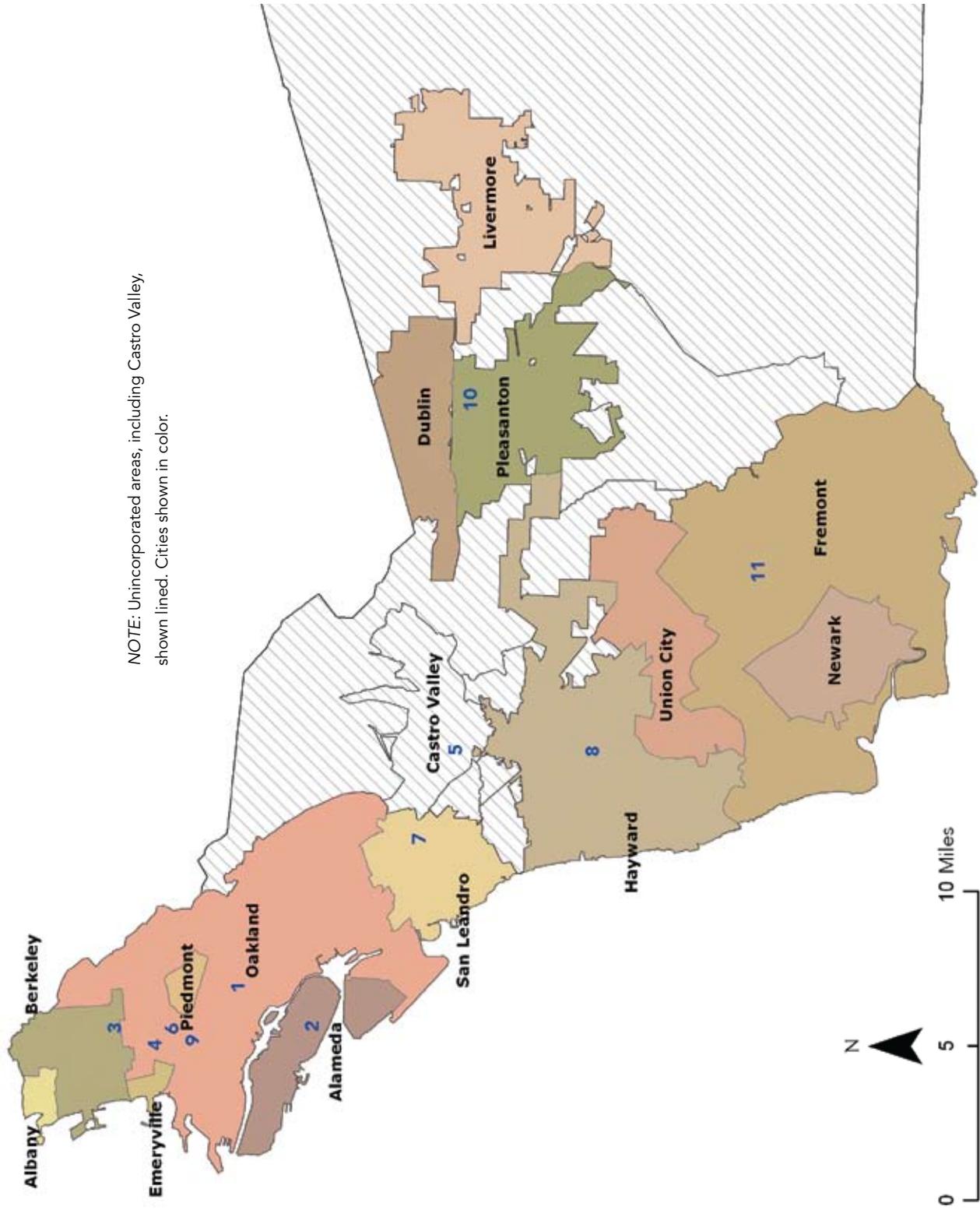
**MAP 1
ALAMEDA COUNTY HOSPITALS (COUNTY AND PRIVATE) AND PUBLIC HEALTH PROGRAMS
FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10**

#	PROVIDER	CITY	FY 08/09	FY 09/10	#	PROVIDER	CITY	FY 08/09	FY 09/10
COUNTY HOSPITALS									
1	Eastmont Wellness Center	Oakland	X	X	24	La Familia Counseling Services	Hayward	X	X
2	Fairmont Hospital	San Leandro	X	X	25	Oakland's Alternative High School	Oakland	X	X
3	Highland Hospital	Oakland	X	X	26	Public Health Institute	Berkeley	X	X
4	John George Psychiatric Pavilion	San Leandro	X	X	27	Senior Support of the Tri-Valley	Pleasanton	X	X
5	Newark Health Center	Newark	X	X	28	Sports 4 Kids	Hayward	X	X
6	Winton Wellness Center	Hayward	X	X	29	Students Run Oakland	Oakland	X	X
PRIVATE HOSPITALS									
7	Children's Hospital	Oakland	X	X	30	Tiburcio Vasquez Health Center	Union City	X	X
8	St. Rose Hospital	Hayward	X	X					
PUBLIC HEALTH PROGRAMS									
9	100 Black Men of the Bay Area	Oakland	X	X					
10	Bay Area Black United Fund	Oakland	X	X					
11	California Prevention and Education	Oakland	X	X					
12	Children's Hospital Medical Center	Oakland	X	X					
13	City of Berkeley	Berkeley	X	X					
14	City of Fremont	Fremont	X	X					
15	Community Health Academy	Oakland	X	X					
16	Community Reformed Church	Oakland	X	X					
17	Dental Health Foundation	Oakland	X	X					
18	Healthy Communities	Oakland	X	X					
19	Healthy Oakland	Oakland	X	X					
20	HIV Education and Prevention Project of Alameda County	Oakland	X	X					
21	How Now Productions	Berkeley	X	X					
22	Institute for Food and Development	Oakland	X	X					
23	La Clínica de la Raza	Oakland	X	X					

MAP 2
PHYSICIAN REIMBURSEMENT-EMERGENCY ROOM LOCATIONS
FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10

#	PROVIDER	CITY	FY 08/09	FY 09/10
1	Alameda County Medical Center	Oakland	X	X
2	Alameda Hospital	Alameda	X	X
3	Alta Bates Summit Medical Center	Berkeley	X	X
4	Children's Hospital Oakland	Oakland	X	X
5	Eden Medical Center	Castro Valley	X	X
6	Kaiser Oakland	Oakland	X	X
7	San Leandro Hospital	San Leandro	X	X
8	St. Rose Hospital	Hayward	X	X
9	Summit Medical Center	Oakland	X	X
10	Valley Care Hospital	Pleasanton	X	X
11	Washington Hospital	Fremont	X	X

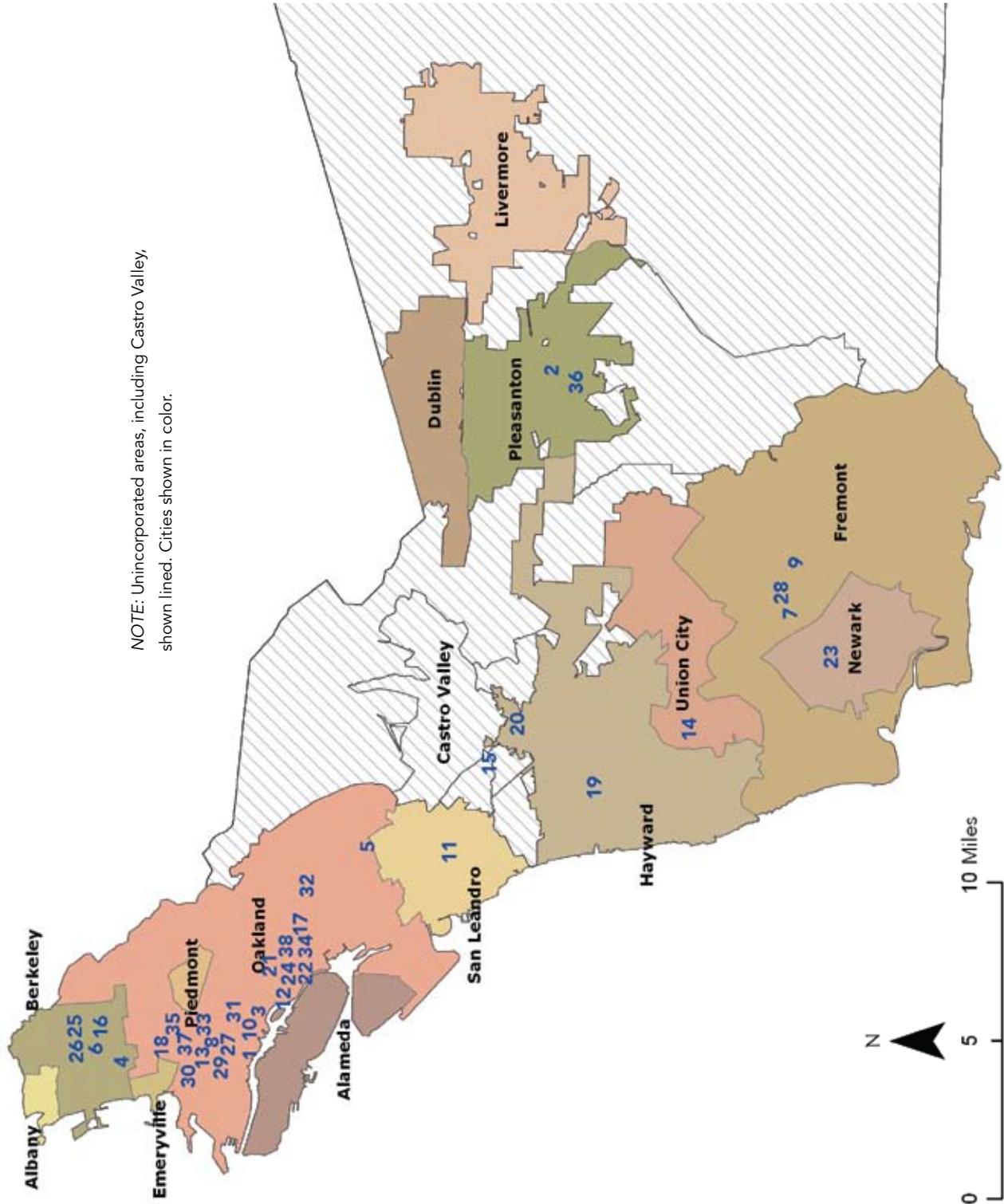
MAP 2 PHYSICIAN REIMBURSEMENT-EMERGENCY ROOM LOCATIONS FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10



MAP 3
ALAMEDA COUNTY BEHAVIORAL HEALTH CARE SERVICES
ALCOHOL AND DRUG PROVIDERS
FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10

#	PROVIDER	CITY	FY 08/09	FY 09/10	#	PROVIDER	CITY	FY 08/09	FY 09/10
1	Asian Community Mental Health Services	Oakland	X	X	21	Latino Commission – Centro de Juventud/Primavera	Oakland	X	X
2	Axis Community Health	Pleasanton	X	X	22	Latino Commission – Si Se Puede	Oakland	X	X
3	B.A.A.R.T.	Oakland	X	X	23	Magnolia Recovery Program, Inc.	Newark	X	X
4	Berkeley Addiction Treatment Services, Inc. (B.A.T.S.)	Berkeley	X	X	24	Native American Health Center	Oakland	X	X
5	Bi-Bett Corporation – East Oakland Recovery Center	Oakland	X	X	25	New Bridge Foundation Inc.	Berkeley	X	X
6	Building Opportunities for Self Sufficiency (B.O.S.S.)	Berkeley	X	X	26	Options Recovery Services	Berkeley	X	X
7	Carnales Unidos Reformando Adictos – Fremont (C.U.R.A.)	Fremont	X	X	27	S.M.A.C.C. of Alameda County	Oakland	X	X
8	Carnales Unidos Reformando Adictos – Oakland (C.U.R.A.)	Oakland	X	X	28	Second Chance – MOMS Program	Fremont	X	X
9	Community Counseling and Education Center (C.C.E.C.)	Fremont	X	X	29	St. Mary's Recovery Center – Recovery 55	Oakland	X	X
10	Community Health for Asian Americans	Oakland	X	X	30	The Solid Foundation	Oakland	X	X
11	Davis Street Community Center	San Leandro	X	X	31	The Solid Foundation – Keller House	Oakland	X	X
12	East Bay Asian Youth Center	Oakland	X	X	32	The Solid Foundation – Mandela House I	Oakland	X	X
13	East Bay Community Recovery Project Oakland	Oakland	X	X	33	The Solid Foundation – Mandela House II	Oakland	X	X
14	Filipinos for Affirmative Action	Union City	X	X	34	The Solid Foundation – Women's Center	Oakland	X	X
15	H.A.A.R.T. – Hayward	Hayward	X	X	35	Thunder Road – Adolescent Treatment Centers	Oakland	X	X
16	Health and Human Resource Education Center	Berkeley	X	X	36	Tri-Valley Community Foundation – Senior Support Program	Pleasanton	X	X
17	HIV ED and Prevention of Alameda County	Oakland	X	X	37	West Oakland Health Council	Oakland	X	X
18	Horizon Services – Chrysalis	Oakland	X	X	38	YMCA Of The East Bay	Oakland	X	X
19	Horizon Services – Cronin House	Hayward	X	X					
20	Horizon Services – Project Eden	Hayward	X	X					

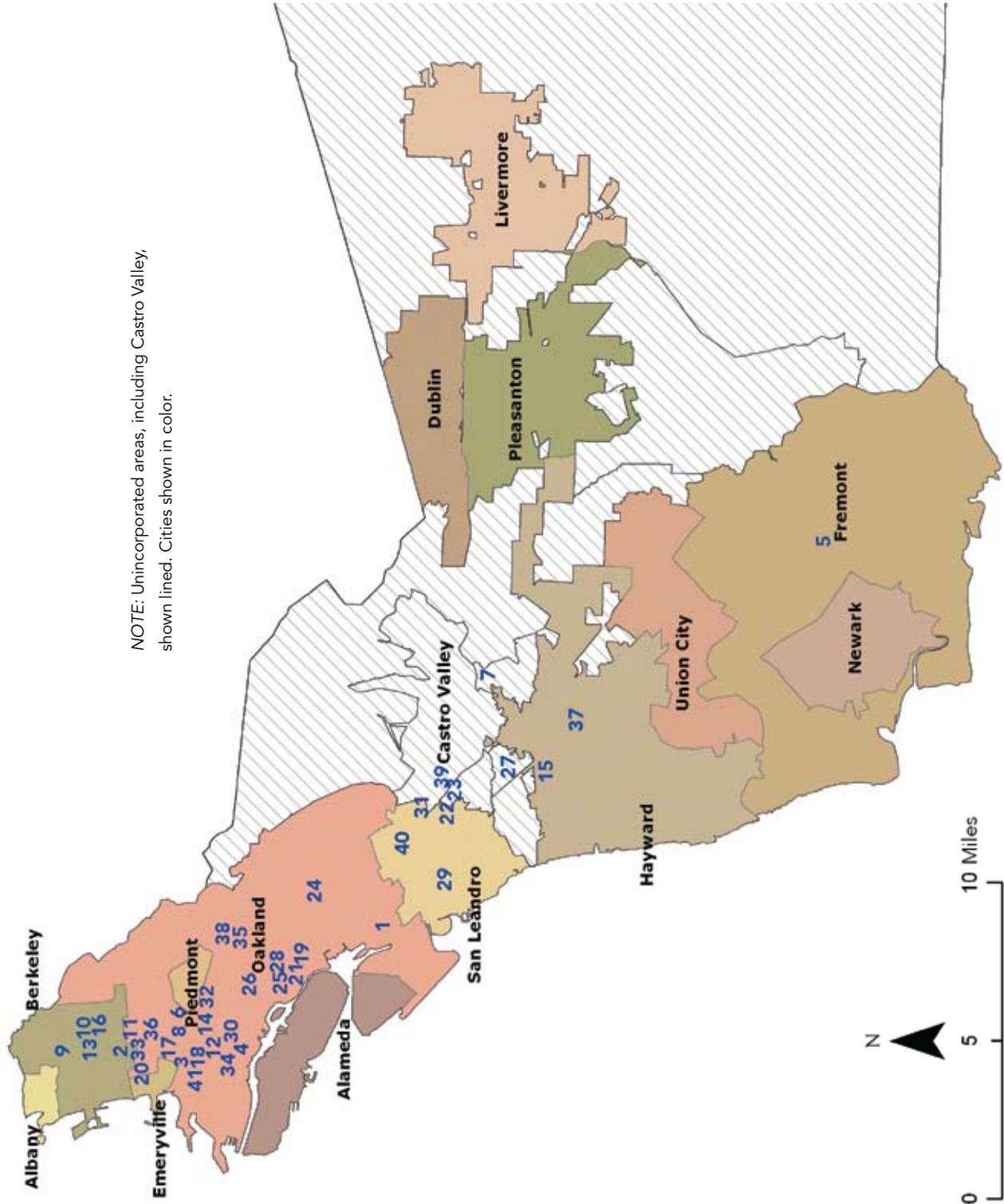
MAP 3 ALAMEDA COUNTY BEHAVIORAL HEALTH CARE SERVICES ALCOHOL AND DRUG PROVIDERS FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10



MAP 4
ALAMEDA COUNTY BEHAVIORAL HEALTH CARE SERVICES
MENTAL HEALTH COMMUNITY-BASED ORGANIZATION (CBO) PROVIDERS
FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10

#	PROVIDER	CITY	FY 08/09	FY 09/10	#	PROVIDER	CITY	FY 08/09	FY 09/10
ADULT PROVIDERS									
1	Alameda County Network of Mental Health Clients	Oakland	X	X	25	Telecare – Garfield	Oakland	X	X
2	Alameda County Network of Mental Health Clients	Berkeley	X	X	26	Telecare – Gladman Rehab	Oakland	X	X
3	Alameda County Network of Mental Health Clients	Oakland	X	X	27	Telecare – Mort Bakar	Hayward	X	X
4	Asian Community Mental Health Services	Oakland	X	X	28	Telecare – Sausal Creek	Oakland	X	X
5	BACS – Irvington	Oakland	X	X	29	Telecare – STAGES	San Leandro	X	X
6	BACS – Townhouse	Fremont	X	X	30	Telecare – STRIDES Service Teams	Oakland	X	X
7	BACS – Woodroo Place	Oakland	X	X	31	Telecare – Villa Fairmont	San Leandro	X	X
8	Berkeley Place – Casa De La Vida	Oakland	X	X	CHILD PROVIDERS				
9	Bonita House	Berkeley	X	X	32	Ann Martin Children's Center, Inc.	Piedmont	X	X
10	Bonita House – Berkeley	Berkeley	X	X	33	East Bay Agency for Children – Therapeutic Nursery School	Oakland	X	X
11	Bonita House – Service Team	Oakland	X	X	34	Family Paths	Oakland	X	X
12	BOSS – Service Team	Oakland	X	X	35	Fred Finch Youth Center – Destiny/Avalon House/Yosemite House	Oakland	X	X
13	BOSS – Berkeley	Berkeley	X	X	36	La Cheim	Oakland	X	X
14	BOSS – Oakland	Oakland	X	X	37	La Familia	Hayward	X	X
15	BOSS – South County	Hayward	X	X	38	Lincoln Child Center	Oakland	X	X
16	Center for Independent Living	Berkeley	X	X	39	Seneca Center – Mobile Crisis Assessment Center	San Leandro	X	X
17	Crisis Support Services	Oakland	X	X	40	STARS	San Leandro	X	X
18	East Bay Community Recovery Project	Oakland	X	X	41	West Oakland Health Center	Oakland	X	X
19	La Clinica	Oakland	X	X					
20	Mental Health Association	Oakland	X	X					
21	Native American Health Center	Oakland	X	X					
22	Regents of the UC – Center on Deafness	San Leandro	X	X					
23	Supplement Rate Program	San Leandro	X	X					
24	Telecare – CHANGES	Oakland	X	X					

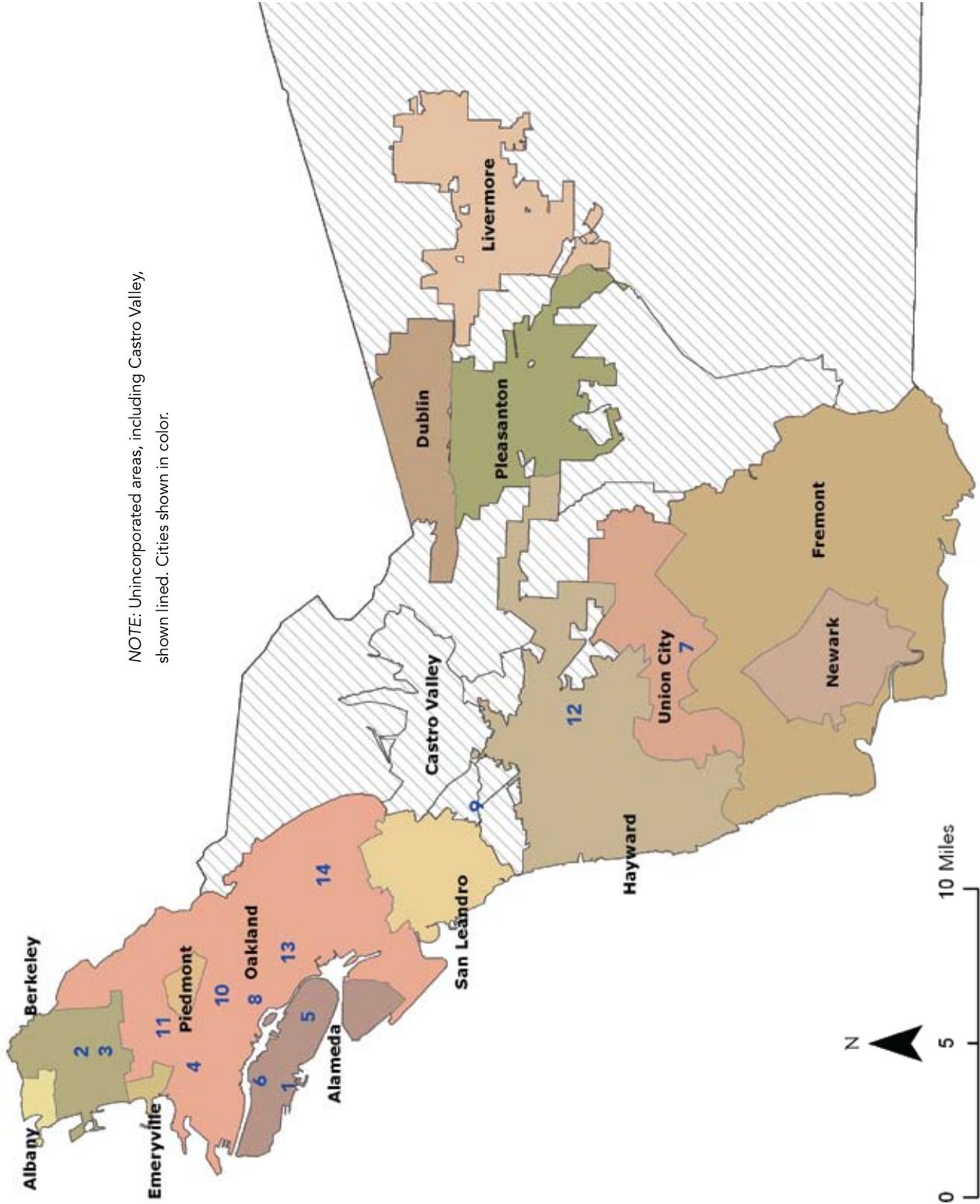
MAP 4
ALAMEDA COUNTY BEHAVIORAL HEALTH CARE SERVICES
MENTAL HEALTH COMMUNITY-BASED ORGANIZATION (CBO) PROVIDERS
FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10



MAP 5
ADOLESCENT SCHOOL-BASED HEALTH CENTERS
FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10

#	PROVIDER	CITY	FY 08/09	FY 09/10
1	Alameda High School-Based Health Center	Alameda	X	X
2	Berkeley High School Health Center	Berkeley	X	X
3	B-Tech Health Center	Berkeley	X	X
4	Chappell Hayes Health Center	Oakland	X	X
5	Encinal High School-Based Health Center	Alameda	X	X
6	Island High School-Based Health Center	Alameda	X	X
7	Logan Health Center	Union City	X	X
8	Roosevelt Health Center	Oakland	X	X
9	San Lorenzo High Health Center	San Lorenzo	X	X
10	Shop 55 Wellness Center	Oakland	X	X
11	TechniClinic	Oakland	X	X
12	Tennyson Health Center	Hayward	X	X
13	Tiger Clinic	Oakland	X	X
14	Youth Uprising Health Center	Oakland	X	X

MAP 5 ADOLESCENT SCHOOL-BASED HEALTH CENTERS FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10

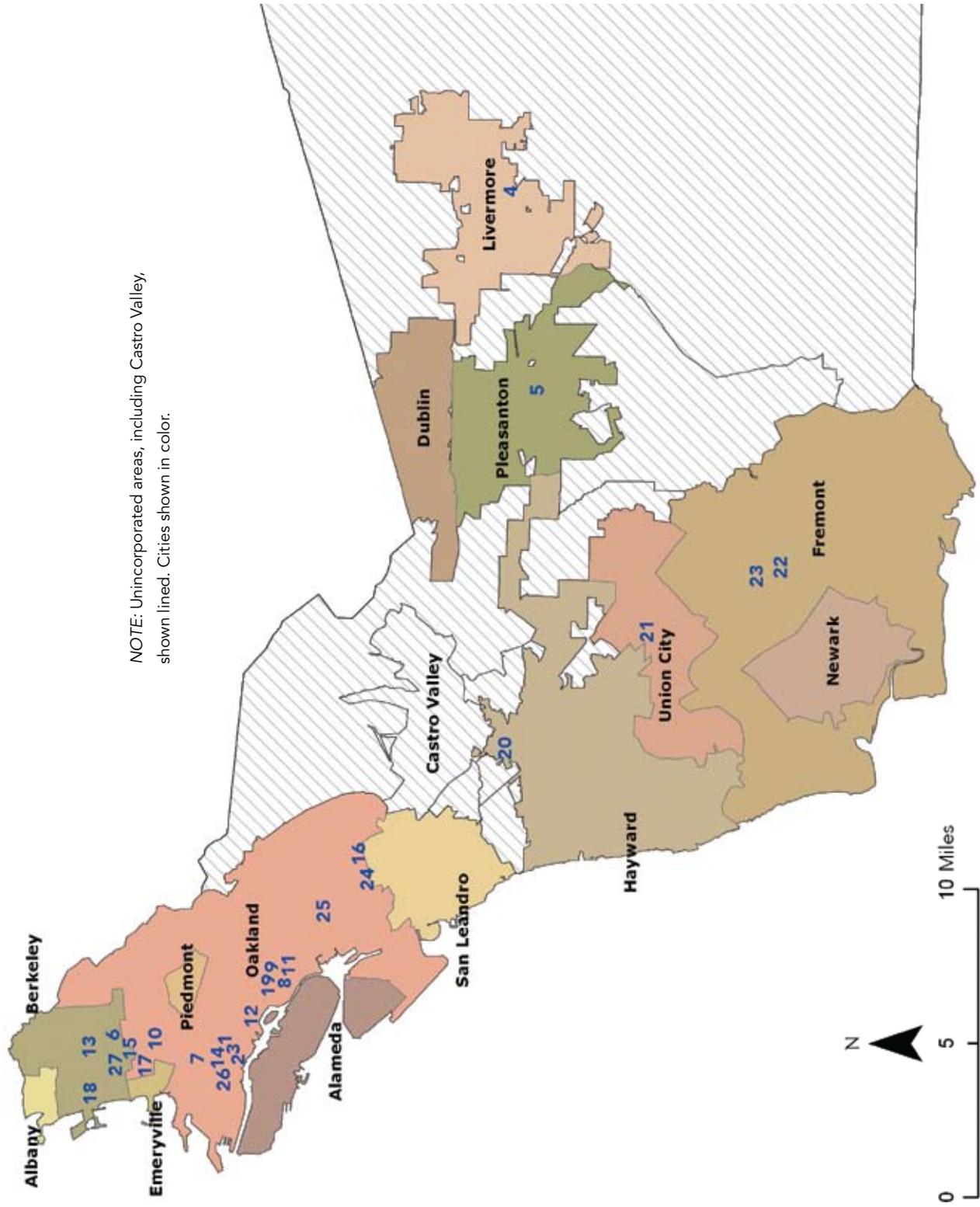


NOTE: Unincorporated areas, including Castro Valley, shown lined. Cities shown in color.

MAP 6
PRIMARY CARE COMMUNITY-BASED ORGANIZATIONS
FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10

#	PROVIDER	CITY	FY 08/09	FY 09/10	#	PROVIDER	CITY	FY 08/09	FY 09/10
ASIAN HEALTH SERVICES									
1	Asian Health Services AMSHO	Oakland	X	X	19	Native American Health Center	Oakland	X	X
2	Asian Health Services	Oakland	X	X	TIBURCIO VASQUEZ HEALTH CENTER				
3	Dental Clinic	Oakland	X	X	20	TVHC-Hayward Clinic	Hayward	X	X
AXIS COMMUNITY HEALTH									
4	Axis Community Health	Livermore	X	X	21	TVHC-Union City Clinic	Union City	X	X
5	Axis Community Health	Pleasanton	X	X	TRI-CITY HEALTH CENTER				
BAY AREA CONSORTIUM FOR QUALITY HEALTH CARE									
6	Berkeley Women's Health Center	Berkeley	X		22	Liberty Street Clinic	Fremont	X	X
HEALTHY COMMUNITIES									
7	Healthy Communities	Oakland		X	23	Mowry Clinic	Fremont	X	X
LA CLÍNICA DE LA RAZA									
8	Clínica Alta Vista	Oakland	X	X	WEST OAKLAND HEALTH COUNCIL				
9	La Clínica Dental	Oakland	X	X	24	Albert J. Thomas Medical Clinic	Oakland	X	X
10	La Clínica Dental at Children's Hospital	Oakland	X	X	25	East Oakland Health Center	Oakland	X	X
11	La Clínica Fruitvale Village	Oakland	X	X	26	West Oakland Health Center	Oakland	X	X
12	San Antonio Neighborhood	Oakland	X	X	27	William Byron Rumford Medical Clinic	Berkeley	X	X
LIFELONG MEDICAL CENTER									
13	Berkeley Primary Care	Berkeley	X	X					
14	Downtown Oakland Clinic	Oakland	X	X					
15	Lifelong Dental Care	Berkeley	X	X					
16	Lifelong Medical Care Adult Day Health Care	Oakland	X	X					
17	Over 60 Health Center-Berkeley	Berkeley	X	X					
18	West Berkeley Family Practice	Berkeley	X	X					

MAP 6 PRIMARY CARE COMMUNITY-BASED ORGANIZATIONS FUNDED BY MEASURE A IN FY 08/09 AND FY 09/10



NOTE: Unincorporated areas, including Castro Valley, shown lined. Cities shown in color.

